

**2019/2020 TOWN OPERATIONS BUDGET**

	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 APPROVED BUDGET	19/20 BOS PROPOSED BUDGET	DIFF.	% OF INC.
<b>0001 GENERAL FUND</b>							
<b>10 APPOINTED &amp; ELECTED</b>							
<b>1101011 &amp; 1101012 SELECTMEN</b>							
51135 SALARY 1ST SELECTMAN	76,565	78,479	0	0	0	0	#DIV/0!
51140 SALARY 2ND SELECTMAN	3,912	4,344	0	0	0	0	#DIV/0!
51145 SALARY 3RD SELECTMAN	4,238	4,344	0	0	0	0	#DIV/0!
51150 CLERICAL	43,056	44,142	0	0	0	0	#DIV/0!
53160 RECOGNITION	500	293	500	500	500	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	0	0	374	400	600	200	50.00%
56000 OFFICE SUPPLIES	900	1,293	900	900	1,000	100	11.11%
<b>TOTAL SELECTMEN</b>	<b>129,171</b>	<b>132,895</b>	<b>1,774</b>	<b>1,800</b>	<b>2,100</b>	<b>300</b>	<b>16.67%</b>
<b>1102011 &amp; 1102012 TOWN CLERK</b>							
51130 SALARY-ELECTED	62,719	64,287	0	0	0	0	#DIV/0!
51150 CLERICAL	21,755	21,121	0	0	0	0	#DIV/0!
55020 EDUCATIONAL DUES & EXPENSES	700	979	890	1,000	1,000	0	0.00%
55040 NEW VOLUME	0	682	135	500	500	0	0.00%
55050 MICROFILMING/INDEXING RECORDS	16,887	16,121	16,303	17,000	17,000	0	0.00%
55070 VITAL STATISTICS	108	223	100	300	200	(100)	-33.33%
56000 OFFICE SUPPLIES	991	705	935	800	900	100	12.50%
<b>TOTAL TOWN CLERK</b>	<b>103,160</b>	<b>104,118</b>	<b>18,363</b>	<b>19,600</b>	<b>19,600</b>	<b>0</b>	<b>0.00%</b>
<b>1103011 &amp; 1103012 TAX COLLECTOR</b>							
51130 SALARY-ELECTED	58,749	60,218	0	0	0	0	#DIV/0!
51150 CLERICAL	18,274	14,851	0	0	0	0	#DIV/0!
53000 AUTOMATED BILLING	9,477	9,599	9,766	9,914	10,137	223	2.25%
53055 MOTOR VEHICLE SUPPORT	0	0	0	250	0	(250)	-100.00%
53060 TAX REBATES - PRIOR YEAR LEVY	8,681	5,332	8,033	0	0	0	#DIV/0!
55020 EDUCATIONAL DUES & EXPENSES	513	220	175	1,000	1,000	0	0.00%
55130 POSTAGE	2,830	2,360	1,510	2,693	3,000	307	11.40%
56000 OFFICE SUPPLIES	786	1,231	1,426	1,400	1,400	0	0.00%
<b>TOTAL TAX COLLECTOR</b>	<b>99,310</b>	<b>93,811</b>	<b>20,910</b>	<b>15,257</b>	<b>15,537</b>	<b>280</b>	<b>1.84%</b>
<b>1104011 &amp; 1104012 TREASURER</b>							
51130 SALARY-ELECTED	5,306	5,439	0	0	0	0	#DIV/0!
51150 CLERICAL	2,903	7,184	0	0	0	0	#DIV/0!
51155 PROFESSIONAL	67,842	69,537	0	0	0	0	#DIV/0!
53005 TECHNICAL & HARDWARE SUPPORT	8,148	8,487	8,965	9,410	9,880	470	4.99%
53007 TECHNOLOGY REFRESH	4,000	0	0	0	0	0	#DIV/0!
55020 EDUCATIONAL DUES & FEES	996	764	610	1,000	1,100	100	10.00%
56000 OFFICE SUPPLIES	1,911	2,258	1,952	2,000	2,000	0	0.00%
<b>TOTAL TREASURER</b>	<b>91,106</b>	<b>93,669</b>	<b>11,527</b>	<b>12,410</b>	<b>12,980</b>	<b>570</b>	<b>4.59%</b>

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<b>1105011 &amp; 1105012 ELECTION EXPENSES</b>							
51130 SALARY-ELECTED	18,661	19,128	0	0	0	0	#DIV/0!
51165 SALARY ELECTION WORKERS	6,216	6,606	0	0	0	0	#DIV/0!
54040 EQUIPMENT MAINTENANCE & REPAIR	600	600	600	600	600	0	0.00%
55000 TELECOMMUNICATIONS	310	144	0	0	0	0	#DIV/0!
55020 EDUCATIONAL DUES & EXPENSES	1,485	4,240	1,300	1,480	1,660	180	12.16%
55060 CANVASSING	100	60	60	100	115	15	15.00%
56000 OFFICE SUPPLIES	77	100	39	200	200	0	0.00%
56005 ELECTION SUPPLIES	4,644	4,331	4,284	9,005	7,668	(1,337)	-14.85%
<b>TOTAL ELECTION EXPENSES</b>	<b>32,093</b>	<b>35,209</b>	<b>6,283</b>	<b>11,385</b>	<b>10,243</b>	<b>(1,142)</b>	<b>-10.03%</b>
<b>1106012 PROBATE</b>							
59010 TRANSFER	7,159	7,215	8,173	8,523	8,607	84	0.99%
<b>TOTAL PROBATE</b>	<b>7,159</b>	<b>7,215</b>	<b>8,173</b>	<b>8,523</b>	<b>8,607</b>	<b>84</b>	<b>0.99%</b>
<b>1107012 TOWN COUNSEL</b>							
53150 LEGAL FEES	54,161	64,370	103,662	77,000	90,000	13,000	16.88%
<b>TOTAL TOWN COUNSEL</b>	<b>54,161</b>	<b>64,370</b>	<b>103,662</b>	<b>77,000</b>	<b>90,000</b>	<b>13,000</b>	<b>16.88%</b>
<b>1108012 ASSESSOR</b>							
51155 PROFESSIONAL	71,625	65,606	0	0	0	0	#DIV/0!
53000 AUTOMATED BILLING	9,300	9,610	9,820	10,093	10,380	287	2.84%
53010 MAPPING SERVICES	3,000	3,000	3,200	3,500	4,580	1,080	30.86%
53015 PERSONAL PROPERTY AUDITS	0	0	200	500	500	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	835	786	689	900	1,000	100	11.11%
56000 OFFICE SUPPLIES	889	876	1,345	1,000	1,000	0	0.00%
<b>TOTAL ASSESSOR</b>	<b>85,649</b>	<b>79,878</b>	<b>15,254</b>	<b>15,993</b>	<b>17,460</b>	<b>1,467</b>	<b>9.17%</b>
<b>1109011 PERSONNEL</b>							
51150 CLERICAL	0	101	162,978	207,378	209,336	1,958	0.94%
51155 PROFESSIONAL	0	0	547,668	582,034	578,737	(3,297)	-0.57%
51160 SALARY BOARD CLERKS	12,710	11,889	10,775	14,000	14,000	0	0.00%
52005 SOCIAL SECURITY/MEDICARE TAX	135,143	138,190	140,604	162,740	168,666	5,926	3.64%
52010 457 DEFERRED COMPENSATION PLAN	162,608	162,599	166,721	188,826	193,062	4,236	2.24%
52015 HEALTH INSURANCE	284,158	267,282	249,725	328,536	310,563	(17,973)	-5.47%
52020 DENTAL INSURANCE	16,521	15,037	15,410	19,346	18,509	(837)	-4.33%
52025 LIFE INSURANCE	6,001	6,137	6,027	6,945	7,095	150	2.16%
52030 LONG TERM DISABILITY	2,975	2,909	2,835	3,245	3,745	500	15.41%
52035 UNEMPLOYMENT COMPENSATION	386	2,371	1,867	4,000	4,000	0	0.00%
52045 COMPENSATED ABSENCES	68,991	69,278	78,157	55,465	74,095	18,630	33.59%
52055 SECTION 125 ADMIN	998	226	171	240	100	(140)	-58.33%
55010 PERSONAL MILEAGE REIMB	3,986	5,210	5,177	5,200	5,500	300	5.77%
<b>TOTAL APPOINTED PERSONNEL</b>	<b>694,477</b>	<b>681,229</b>	<b>1,388,115</b>	<b>1,577,955</b>	<b>1,587,408</b>	<b>9,453</b>	<b>0.60%</b>
<b>TOTAL APPOINTED &amp; ELECTED</b>	<b>1,296,286</b>	<b>1,292,394</b>	<b>1,574,061</b>	<b>1,739,923</b>	<b>1,763,935</b>	<b>24,012</b>	<b>1.38%</b>

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<b>20 TOWN OPERATIONS</b>							
<b>1121012 TOWN HALL</b>							
51125 CUSTODIAL	9,600	9,600	6,668	5,150	5,045	(105)	-2.04%
53007 TECHNOLOGY REFRESH	0	0	4,954	5,000	5,000	0	0.00%
54030 FACILITIES OPERATIONS	11,821	12,034	13,800	12,270	12,000	(270)	-2.20%
54040 EQUIPMENT MAINTENANCE & REPAIR	3,000	3,000	659	3,000	3,000	0	0.00%
54310 LEASED PHOTO COPIERS	3,965	4,051	3,872	4,200	4,200	0	0.00%
54330 ELECTRIC	11,883	12,996	15,814	16,763	15,205	(1,558)	-9.29%
54335 SEWER USAGE	1,229	1,369	1,383	1,456	1,417	(39)	-2.68%
55000 TELECOMMUNICATIONS	12,661	9,678	9,045	9,220	9,600	380	4.12%
55130 POSTAGE	10,858	6,833	9,100	10,000	10,000	0	0.00%
56000 OFFICE SUPPLIES	2,419	2,694	1,808	2,700	2,700	0	0.00%
56080 HEATING OIL	9,529	8,192	9,917	8,660	8,630	(30)	-0.35%
<b>TOTAL TOWN HALL</b>	<b>76,965</b>	<b>70,447</b>	<b>77,020</b>	<b>78,419</b>	<b>76,797</b>	<b>(1,622)</b>	<b>-2.07%</b>
<b>1122012 ADMINISTRATIVE EXPENSES</b>							
53020 INSURANCE & BONDS	138,917	137,077	150,279	157,040	151,704	(5,336)	-3.40%
53030 PROF. SERVICES				20,000	20,000	0	0.00%
54360 CONTRACTED SERVICES				18,000	18,000	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	400	399	0	200	200	0	0.00%
55090 WEBSITE/INTERNET	1,581	2,092	1,770	1,800	1,800	0	0.00%
55100 TOWN REPORT	300	0	0	300	300	0	0.00%
55110 ADVERTISING & LEGAL NOTICES	11,915	14,308	8,641	13,000	11,500	(1,500)	-11.54%
<b>TOTAL ADMINISTRATIVE EXPENSES</b>	<b>153,113</b>	<b>153,876</b>	<b>160,690</b>	<b>210,340</b>	<b>203,504</b>	<b>(6,836)</b>	<b>-3.25%</b>
<b>1123012 LANDUSE DEPARTMENT</b>							
51150 CLERICAL	50,349	51,611	0	0	0	0	#DIV/0!
51155 PROFESSIONAL	95,617	98,007	0	0	0	0	#DIV/0!
53005 TECH SUPPORT	1,629	1,629	1,600	1,630	1,630	0	0.00%
53007 TECHNOLOGY REFRESH	0	0	0	0	0	0	#DIV/0!
53070 BUILDING PERMIT REFUNDS	0	225	1,786	50	50	0	0.00%
54360 CONTRACTED SERVICES	50,705	50,809	28,564	0	0	0	#DIV/0!
55020 EDUCATIONAL DUES & EXPENSES	1,223	1,685	1,466	2,500	2,000	(500)	-20.00%
55030 PRINTING	800	800	0	800	800	0	0.00%
56000 OFFICE SUPPLIES	2,175	1,027	1,361	2,200	2,000	(200)	-9.09%
<b>TOTAL LANDUSE DEPARTMENT</b>	<b>202,498</b>	<b>205,793</b>	<b>34,777</b>	<b>7,180</b>	<b>6,480</b>	<b>(700)</b>	<b>-9.75%</b>
<b>1125051 &amp; 1125052 LIBRARY BUILDING</b>							
51125 CUSTODIAL	9,000	9,000	6,468	5,150	5,045	(105)	-2.04%
54030 FACILITIES OPERATIONS	8,218	8,514	7,881	8,810	8,810	0	0.00%
54325 WATER USAGE	0	0	178	300	375	75	25.00%
54330 ELECTRIC	11,171	11,767	15,063	15,057	14,895	(162)	-1.08%
56080 HEATING OIL	8,061	4,682	6,338	5,820	5,365	(455)	-7.82%
	36,450	33,963	35,928	35,137	34,490	(647)	-1.84%

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<b>1126041 &amp; 1126042 SENIOR CENTER</b>							
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51125 CUSTODIAL	6,492	6,492	4,782	3,890	3,810	(80)	-2.06%
51150 CLERICAL	12,169	12,703	0	0	0	0	#DIV/0!
51155 PROFESSIONAL	55,590	56,979	0	0	0	0	#DIV/0!
53005 TECHNICAL & HARDWARE SUPPORT	1,607	1,607	1,607	1,620	1,620	0	0.00%
53090 PROGRAMS & ACTIVITIES	400	400	400	400	400	0	0.00%
54030 FACILITIES OPERATIONS	6,152	6,449	7,224	13,500	9,000	(4,500)	-33.33%
54310 COPIER	331	341	345	360	360	0	0.00%
54325 WATER USAGE	0	0	320	300	375	75	25.00%
54330 ELECTRIC	6,684	7,109	8,456	8,453	8,735	282	3.34%
54335 SEWER USAGE	1,185	1,320	1,334	1,404	1,365	(39)	-2.78%
55000 TELECOMMUNICATIONS	1,637	1,293	1,265	1,320	1,320	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	0	0	30	100	100	0	0.00%
55090 INTERNET/WEBSITE	870	999	1,209	1,320	1,320	0	0.00%
56000 OFFICE SUPPLIES	400	234	151	400	400	0	0.00%
56080 HEATING OIL	3,523	2,445	3,073	2,885	2,765	(120)	-4.16%
<b>TOTAL SENIOR CENTER</b>	<b>97,040</b>	<b>98,371</b>	<b>30,196</b>	<b>35,952</b>	<b>31,570</b>	<b>(4,382)</b>	<b>-12.19%</b>
<b>1127122 FOOD BANK (WILHENGER)</b>							
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54030 FACILITIES OPERATIONS	2,475	1,985	1,963	2,000	2,000	0	0.00%
54330 ELECTRIC	1,750	1,609	1,692	1,750	1,955	205	11.71%
55000 TELECOMMUNICATIONS	422	397	447	480	500	20	4.17%
56080 HEATING OIL	1,871	1,406	1,525	1,570	1,515	(55)	-3.50%
<b>TOTAL FOOD BANK (WILHENGER)</b>	<b>6,518</b>	<b>5,397</b>	<b>5,627</b>	<b>5,800</b>	<b>5,970</b>	<b>170</b>	<b>2.93%</b>
<b>TOTAL TOWN OPERATIONS</b>	<b>572,584</b>	<b>567,847</b>	<b>344,238</b>	<b>372,828</b>	<b>358,811</b>	<b>(14,017)</b>	<b>-3.76%</b>
<b>BOARDS &amp; COMMISSIONS</b>							
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<b>1128042 COMMISSION ON AGING</b>							
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55020 EDUCATIONAL DUES & EXPENSES	0	0	0	50	0	(50)	-100.00%
56000 OFFICE SUPPLIES	0	0	0	0	300	300	#DIV/0!
	0	0	0	50	300	250	500.00%
<b>1136012 ECONOMIC DEVELOPMENT COMM</b>							
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53030 PROFESSIONAL SERVICES	5,000	5,000	2,000	1,000	1,000	0	0.00%
53160 RECOGNITION	175	100	0	600	600	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	125	0	145	325	325	0	0.00%
55115 MARKETING & ADVERTISING	0	0	0	1,000	1,000	0	0.00%
55118 EVENTS	0	0	0	1,000	1,000	0	0.00%
56000 OFFICE SUPPLIES	400	0	0	200	200	0	0.00%
<b>TOTAL ECONOMIC DEVELOPMENT COMMISSION</b>	<b>5,700</b>	<b>5,100</b>	<b>2,145</b>	<b>4,125</b>	<b>4,125</b>	<b>0</b>	<b>0.00%</b>
<b>1141111 &amp; 114112 PARKS &amp; RECREATION</b>							
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51155 PROFESSIONAL	23,671	35,645	36,841	37,770	37,828	58	0.15%
51177 OPERATIONS PAYROLL P&R	24,494	26,237	26,725	27,800	27,800	0	0.00%
54030 FACILITIES OPERATIONS	11,657	12,061	12,047	12,170	11,000	(1,170)	-9.61%
54125 FIELDS/GROUNDS MAINTENANCE	32,000	29,818	0	0	0	0	#DIV/0!
54330 ELECTRIC	5,123	4,181	4,100	4,195	4,425	230	5.48%
54335 SEWER USAGE	658	734	741	780	760	(20)	-2.56%
55000 TELECOMMUNICATIONS	426	397	447	480	500	20	4.17%
55020 EDUCATIONAL DUES & EXPENSES	376	488	586	400	600	200	50.00%
56000 OFFICE SUPPLIES	200	591	101	400	500	100	25.00%
<b>TOTAL PARKS &amp; RECREATION</b>	<b>98,605</b>	<b>110,152</b>	<b>81,588</b>	<b>83,995</b>	<b>83,413</b>	<b>(582)</b>	<b>-0.69%</b>

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<b>1142012 BOARD OF FINANCE</b>							
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53140 AUDIT	13,200	13,200	13,700	16,200	16,525	325	2.01%
55020 EDUCATIONAL DUES & EXPENSES	0	0	75	300	300	0	0.00%
56000 OFFICE SUPPLIES	29	196	53	250	200	(50)	-20.00%
<b>TOTAL BOARD OF FINANCE</b>	<b>13,229</b>	<b>13,396</b>	<b>13,828</b>	<b>16,750</b>	<b>17,025</b>	<b>275</b>	<b>1.64%</b>
<b>1143012 BOARD OF ASSESSMENT APPEAL</b>							
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53025 BOARD OF ASSESSMENT APPEALS	480	480	480	480	480	0	0.00%
<b>TOTAL BOARD OF ASSESSMENT APPEAL</b>	<b>480</b>	<b>480</b>	<b>480</b>	<b>480</b>	<b>480</b>	<b>0</b>	<b>0.00%</b>
<b>1144061 &amp; 1144062 FIRE COMMISSIONER</b>							
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51196 FIRE MARSHAL	7,582	7,772	7,967	8,167	8,310	143	1.75%
XXXXX DEPUTY FIRE MARSHAL					2,500	2,500	#DIV/0!
51199 VOLUNTEER INCENTIVE PROGRAM	20,000	25,000	25,000	25,000	25,000	0	0.00%
52015 HEALTH INSURANCE	20,982	0	0	0	0	0	#DIV/0!
52020 DENTAL INSURANCE	983	0	0	0	0	0	#DIV/0!
53160 RECOGNITION	3,300	3,300	3,300	3,300	3,300	0	0.00%
XXXXX PROTECTIVE CLOTHING					1,500	1,500	#DIV/0!
55020 EDUCATIONAL DUES & EXPENSES	1,123	1,411	1,505	2,400	2,000	(400)	-16.67%
XXXXX FIRE PREVENTION & EDUCATION MATERIALS					1,500	1,500	#DIV/0!
XXXXX FIRE INVESTIGATION & INSPECTION SUPPLIES					2,500	2,500	#DIV/0!
56000 OFFICE SUPPLIES	200	54	180	200	200	0	0.00%
<b>TOTAL FIRE COMMISSIONER</b>	<b>54,170</b>	<b>37,537</b>	<b>37,952</b>	<b>39,067</b>	<b>46,810</b>	<b>7,743</b>	<b>19.82%</b>
<b>1147012 LAKE STUDY ADVISORY</b>							
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53040 LAKE TESTING	10,200	4,000	7,438	9,700	9,900	200	2.06%
53045 WEED CONTROL	1,002	15,150	5,500	0	5,600	5,600	#DIV/0!
56050 GENERAL SUPPLIES/MATERIALS	1,000	1,089	1,000	500	1,000	500	100.00%
<b>TOTAL LAKE STUDY ADVISORY</b>	<b>12,202</b>	<b>20,239</b>	<b>13,938</b>	<b>10,200</b>	<b>16,500</b>	<b>6,300</b>	<b>61.76%</b>
<b>TOTAL BOARDS &amp; COMMISSIONS</b>	<b>184,386</b>	<b>186,904</b>	<b>149,931</b>	<b>154,667</b>	<b>168,653</b>	<b>13,986</b>	<b>9.04%</b>

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<b>0151 HEALTH &amp; PUBLIC SAFETY</b>							
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<b>1151061 &amp; 1151062 FIRE DEPARTMENT</b>							
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51125 CUSTODIAL	1,700	1,100	1,505	1,640	1,610	(30)	-1.83%
51172 F.D. & MECHANIC	35,358	36,242	37,148	12,694	12,855	161	1.27%
53007 TECHNOLOGY REFRESH	6,455	0	0	0	0	0	#DIV/0!
53020 INSURANCE & BONDS	6,090	0	0	0	0	0	#DIV/0!
53110 PHYSICAL EXAMS	3,500	5,000	4,292	4,500	4,750	250	5.56%
54030 FACILITIES OPERATIONS	3,860	5,648	2,115	3,810	3,810	0	0.00%
54040 EQUIPMENT MAINTENANCE & REPAIR	12,542	12,550	14,897	12,550	9,000	(3,550)	-28.29%
54140 RENT	5,400	5,400	5,400	5,400	5,400	0	0.00%
54280 VEHICLE MAINTENANCE	6,982	7,000	4,825	10,000	10,000	0	0.00%
54330 ELECTRIC	4,999	4,686	5,282	5,215	7,880	2,665	51.10%
54335 SEWER USAGE	702	782	790	832	810	(22)	-2.64%
54350 UNIFORMS	0	0	2,711	3,000	3,000	0	0.00%
54353 PROTECTIVE GEAR	10,000	10,000	17,897	18,000	18,000	0	0.00%
54360 CONTRACTED SERVICES	0	0	0	0	6,350	6,350	#DIV/0!
55000 TELECOMMUNICATIONS	964	1,260	1,453	1,500	1,560	60	4.00%
55020 EDUCATIONAL DUES & EXPENSES	4,692	8,102	4,674	10,000	12,000	2,000	20.00%
55090 INTERNET/WEBSITE	856	827	1,077	1,200	1,320	120	10.00%
56050 GENERAL SUPPLIES/MATERIALS	3,000	2,738	1,158	2,750	2,750	0	0.00%
56080 HEATING OIL	3,389	4,630	6,752	4,830	5,095	265	5.49%
56090 DIESEL & GASOLINE	5,339	3,776	3,992	3,775	3,945	170	4.50%
<b>TOTAL FIRE DEPARTMENT</b>	<b>115,828</b>	<b>109,741</b>	<b>115,968</b>	<b>101,696</b>	<b>110,135</b>	<b>8,439</b>	<b>8.30%</b>
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<b>1152072 FIREHOUSE #2</b>							
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51125 CUSTODIAL	3,360	3,360	2,888	2,625	2,575	(50)	-1.90%
54030 FACILITIES OPERATIONS	9,985	9,217	12,705	20,310	10,500	(9,810)	-48.30%
54040 EQUIPMENT MAINTENANCE & REPAIR	2,000	2,000	176	2,000	1,500	(500)	-25.00%
54330 ELECTRIC	6,489	6,889	7,255	7,790	8,130	340	4.36%
54360 CONTRACTED SERVICES	1,820	1,820	871	1,820	0	(1,820)	-100.00%
55000 TELECOMMUNICATIONS	2,653	1,567	1,787	1,860	1,860	0	0.00%
55090 INTERNET/WEBSITE	893	997	1,209	1,295	1,320	25	1.93%
56080 HEATING OIL	6,665	5,855	4,584	5,724	5,420	(304)	-5.31%
<b>TOTAL FIREHOUSE #2</b>	<b>33,865</b>	<b>31,705</b>	<b>31,475</b>	<b>43,424</b>	<b>31,305</b>	<b>(12,119)</b>	<b>-27.91%</b>
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<b>1154081 &amp; 1154082 PUBLIC SAFETY</b>							
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51190 CONSTABLES	80,050	77,132	59,829	157,400	168,285	10,885	6.92%
53007 TECHNOLOGY REFRESH	0	470	0	0	0	0	#DIV/0!
53110 PHYSICAL EXAMS	0	687	0	2,000	1,000	(1,000)	-50.00%
54040 EQUIPMENT MAINTENANCE & REPAIR	2,153	3,912	1,055	5,000	4,000	(1,000)	-20.00%
54180 COMMUNICATIONS/RIGHT TO USE	1,120	806	806	1,800	1,800	0	0.00%
54280 VEHICLE MAINTENANCE	1,577	1,500	1,171	3,000	3,000	0	0.00%
54350 UNIFORMS	2,379	655	625	4,000	3,000	(1,000)	-25.00%
54365 RESIDENT STATE TROOPER	282,372	143,688	171,681	188,234	196,558	8,324	4.42%
54367 RESIDENT TROOPER OT	488	0	0	4,000	4,000	0	0.00%
54368 RESIDENT TROOPER GRANT (75/25)	0	0	0	0	0	0	#DIV/0!
55000 TELECOMMUNICATIONS	0	0	20	0	635	635	#DIV/0!
55020 EDUCATIONAL DUES & EXPENSES	0	178	150	1,000	1,500	500	50.00%
56000 OFFICE SUPPLIES	155	680	364	1,000	1,000	0	0.00%
56090 DIESEL & GASOLINE	2,615	2,288	1,795	4,080	3,537	(543)	-13.31%
<b>TOTAL PUBLIC SAFETY</b>	<b>372,909</b>	<b>231,996</b>	<b>237,496</b>	<b>371,514</b>	<b>388,315</b>	<b>16,801</b>	<b>4.52%</b>

**2019/2020 TOWN OPERATIONS BUDGET**

<b>0001 GENERAL FUND</b>	<b>15/16 ACTUAL</b>	<b>16/17 ACTUAL</b>	<b>17/18 ACTUAL</b>	<b>18/19 APPROVED BUDGET</b>	<b>19/20 BOS PROPOSED BUDGET</b>	<b>DIFF.</b>	<b>% OF INC.</b>
<b>1155011 &amp; 1155012 CIVIL PREPAREDNESS</b>							
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51197 EMERG. MGT & HOMELAND SECURITY SALARY	5,440	4,611	5,715	5,858	5,961	103	1.76%
54040 EQUIPMENT MAINTENANCE & REPAIR	1,700	216	86	850	850	0	0.00%
54270 STORM EXPENSE	0	0	0	0	500	500	#DIV/0!
55020 EDUCATIONAL DUES & EXPENSES	0	0	420	0	0	0	#DIV/0!
56000 OFFICE SUPPLIES	400	0	0	200	200	0	0.00%
<b>TOTAL CIVIL PREPAREDNESS</b>	<b>7,540</b>	<b>4,827</b>	<b>6,221</b>	<b>6,908</b>	<b>7,511</b>	<b>603</b>	<b>8.73%</b>
<b>1156042 HEALTH SERVICES</b>							
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53080 MENTAL HEALTH CLINIC	448	448	448	448	448	0	0.00%
<b>TOTAL HEALTH SERVICES</b>	<b>448</b>	<b>448</b>	<b>448</b>	<b>448</b>	<b>448</b>	<b>0</b>	<b>0.00%</b>
<b>1157041 &amp; 1157042 AGENT FOR THE AGED</b>							
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51185 VAN DRIVERS	13,951	8,442	2,348	14,000	14,374	374	2.67%
53020 INSURANCE & BONDS	710	0	0	0	0	0	#DIV/0!
54280 VEHICLE MAINTENANCE	3,500	3,403	4,245	3,500	5,000	1,500	42.86%
55000 TELECOMMUNICATIONS	764	359	343	420	370	(50)	-11.90%
56090 DIESEL & GASOLINE	8,566	3,969	3,149	6,150	4,400	(1,750)	-28.46%
<b>TOTAL AGENT FOR THE AGED</b>	<b>27,491</b>	<b>16,173</b>	<b>10,085</b>	<b>24,070</b>	<b>24,144</b>	<b>74</b>	<b>0.31%</b>
<b>1159042 CEMETERIES</b>							
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54205 CEMETERY LOT REFUNDS	0	4,000	0	0	0	0	#DIV/0!
54210 GENERAL MAINTENANCE	847	1,500	1,500	1,500	1,500	0	0.00%
<b>TOTAL CEMETERIES</b>	<b>847</b>	<b>5,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>0.00%</b>
<b>1160012 CANINE CONTROL</b>							
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59010 TRANSFERS	12,000	12,500	8,500	12,500	12,000	(500)	-4.00%
<b>TOTAL CANINE CONTROL</b>	<b>12,000</b>	<b>12,500</b>	<b>8,500</b>	<b>12,500</b>	<b>12,000</b>	<b>(500)</b>	<b>-4.00%</b>
<b>TOTAL HEALTH &amp; PUBLIC SAFETY</b>	<b>570,928</b>	<b>412,890</b>	<b>411,693</b>	<b>562,060</b>	<b>575,358</b>	<b>13,298</b>	<b>2.37%</b>

**2019/2020 TOWN OPERATIONS BUDGET**

	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 APPROVED BUDGET	19/20 BOS PROPOSED BUDGET	DIFF.	% OF INC.
<b>0001 GENERAL FUND</b>							
<b>1171022 PUBLIC WORKS</b>							
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<b>0171 TOWN GARAGE</b>							
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51125 CUSTODIAL	3,300	3,300	3,368	2,625	2,575	(50)	-1.90%
51150 CLERICAL	55,389	56,784	58,198	59,654	60,404	750	1.26%
51170 ROAD CREW PAYROLL	505,499	505,096	559,954	636,413	678,357	41,944	6.59%
53005 TECHNICAL & HARDWARE SUPPORT	700	700	985	700	1,000	300	42.86%
53035 GROUND WATER TESTING	9,431	14,213	6,726	15,000	15,000	0	0.00%
54030 FACILITIES OPERATIONS	14,280	18,218	17,730	19,230	19,230	0	0.00%
54040 EQUIPMENT MAINTENANCE & REPAIR	11,483	10,175	14,197	11,500	12,500	1,000	8.70%
54125 FIELD/GROUNDS MAINTENANCE	0	0	5,856	15,000	15,000	0	0.00%
54200 BATTERIES/TIRES/TOOLS	8,000	8,499	5,745	8,000	9,000	1,000	12.50%
54270 STORM EXPENSE	1,784	3,218	3,486	3,000	3,000	0	0.00%
54280 VEHICLE MAINTENANCE	33,473	42,490	44,423	36,000	36,000	0	0.00%
54310 PHOTO COPIER	916	937	926	1,000	950	(50)	-5.00%
54330 ELECTRIC	6,914	8,049	11,812	11,815	11,930	115	0.97%
54350 UNIFORMS	10,710	11,443	10,572	10,000	11,000	1,000	10.00%
54360 CONTRACTED SERVICES	0	12,740	0	0	0	0	#DIV/0!
55000 TELECOMMUNICATIONS	1,829	1,759	1,688	2,460	2,460	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	1,500	1,190	926	1,500	1,500	0	0.00%
55090 INTERNET/WEBSITE	953	1,223	1,438	1,500	1,500	0	0.00%
56000 OFFICE SUPPLIES	792	750	738	800	800	0	0.00%
56080 HEATING OIL	4,104	4,725	9,635	6,143	5,725	(418)	-6.80%
56090 DIESEL & GASOLINE	41,189	29,941	23,188	31,030	30,210	(820)	-2.64%
<b>TOTAL TOWN GARAGE</b>	<b>712,246</b>	<b>735,450</b>	<b>781,591</b>	<b>873,370</b>	<b>918,141</b>	<b>44,771</b>	<b>5.13%</b>
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<b>1172022 GENERAL MAINTENANCE</b>							
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54090 ROAD SIGNS/MARKINGS	17,000	17,000	18,993	19,000	19,000	0	0.00%
56050 GENERAL SUPPLIES/MATERIALS	147,477	143,232	115,629	150,000	150,000	0	0.00%
<b>TOTAL GENERAL MAINTENANCE</b>	<b>164,477</b>	<b>160,232</b>	<b>134,622</b>	<b>169,000</b>	<b>169,000</b>	<b>0</b>	<b>0.00%</b>
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<b>1173022 SUPPLIES-SNOW REMOVAL</b>							
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56015 SUPPLIES SNOW REMOVAL	146,007	173,161	166,707	175,000	174,000	(1,000)	-0.57%
<b>TOTAL SUPPLIES-SNOW REMOVAL</b>	<b>146,007</b>	<b>173,161</b>	<b>166,707</b>	<b>175,000</b>	<b>174,000</b>	<b>(1,000)</b>	<b>-0.57%</b>
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<b>1174022 TREE WARDEN</b>							
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54000 TREE REMOVAL/PRUNING	9,955	17,341	20,924	15,000	45,000	30,000	200.00%
55020 EDUCATIONAL DUES & EXPENSES	325	70	210	500	500	0	0.00%
<b>TOTAL TREE WARDEN</b>	<b>10,280</b>	<b>17,411</b>	<b>21,134</b>	<b>15,500</b>	<b>45,500</b>	<b>30,000</b>	<b>193.55%</b>
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<b>1175012 &amp; 1175022 CONTRACTED SERVICES</b>							
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53030 PROF. SERVICES	0	5,000	5,000	0	0	0	#DIV/0!
53050 PROFESSIONAL ENGINEERING SERV	57,284	80,000	48,126	60,000	75,000	15,000	25.00%
54100 SNOW REMOVAL EQUIP/DRIVER	2,790	3,525	3,705	4,500	5,000	500	11.11%
54120 CATCH BASIN CLEANING	10,000	11,990	12,000	12,000	12,000	0	0.00%
XXXXX ROAD SWEEPING	0	0	0	0	14,000	14,000	#DIV/0!
54160 TRASH REMOVAL	1,740	1,740	1,798	2,000	2,000	0	0.00%
54340 STREET LIGHTS	12,346	12,656	12,975	13,695	13,950	255	1.86%
54360 CONTRACTED SERVICES	270	9,494	15,296	0	0	0	#DIV/0!
54460 DOMESTIC WATER TESTING	1,089	1,200	897	1,600	1,800	200	12.50%
59010 TRANSFER	9,500	16,500	0	0	0	0	#DIV/0!
<b>TOTAL CONTRACTED SERVICES</b>	<b>95,019</b>	<b>142,105</b>	<b>99,797</b>	<b>93,795</b>	<b>123,750</b>	<b>29,955</b>	<b>31.94%</b>



## 2019/2020 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 APPROVED BUDGET	19/20 BOS PROPOSED BUDGET	DIFF.	% OF INC.
<b>1176031 &amp; 1176032 SANITATION/LANDFILL</b>							
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51125 CUSTODIAL	0	0	350	1,300	620	(680)	-52.31%
51175 TRANSFER STATION PAYROLL	78,736	82,773	77,907	78,040	78,310	270	0.35%
53033 MUNICIPAL SOLID WASTE	46,365	43,887	44,683	58,000	64,000	6,000	10.34%
53035 GROUND WATER TESTING	13,672	19,739	20,299	20,000	20,000	0	0.00%
54030 FACILITIES OPERATIONS	4,914	8,109	4,566	5,620	10,120	4,500	80.07%
54110 EQUIPMENT RENTAL	0	0	1,950	0	0	0	#DIV/0!
54280 VEHICLE MAINTENANCE	1,842	3,994	9,817	4,000	4,000	0	0.00%
54330 ELECTRIC	2,496	2,609	3,181	3,090	3,720	630	20.39%
54510 HAZARDOUS WASTE REMOVAL	3,471	4,398	6,915	8,000	8,000	0	0.00%
55000 TELECOMMUNICATIONS	441	426	457	540	515	(25)	-4.63%
56000 OFFICE SUPPLIES	200	48	0	200	200	0	0.00%
56090 DIESEL & GASOLINE	11,344	6,966	6,805	7,935	7,835	(100)	-1.26%
<b>TOTAL SANITATION/LANDFILL</b>	<b>163,481</b>	<b>172,949</b>	<b>176,930</b>	<b>186,725</b>	<b>197,320</b>	<b>10,595</b>	<b>5.67%</b>
<b>TOTAL PUBLIC WORKS</b>	<b>1,291,510</b>	<b>1,401,308</b>	<b>1,380,781</b>	<b>1,513,390</b>	<b>1,627,711</b>	<b>114,321</b>	<b>7.55%</b>
<b>1178012 REGIONAL SERVICES &amp; PROCUREMENT</b>							
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54190 CT RIVER COASTAL CONSERV. DISTRICT	1,643	1,643	0	0	0	0	#DIV/0!
59032 CAPITOL REGION COUNCIL OF GOVERNMENTS	7,116	7,198	7,263	7,329	7,413	84	1.15%
59034 CT COUNCIL OF SMALL TOWNS	825	825	825	825	825	0	0.00%
59036 NORTH CENTRAL CT EMS COUNCIL	5,107	5,326	5,533	5,731	5,727	(4)	-0.07%
59037 CT CONFERENCE OF MUNICIPALITIES	3,836	3,836	3,836	3,836	3,836	0	0.00%
59039 SALMON RIVER WATERSHED PARTNERSHIP	5,000	5,000	5,000	5,000	5,000	0	0.00%
59050 DISPATCH (TN)	54,889	12,860	12,860	12,860	12,860	0	0.00%
59060 PARAMEDIC SERVICE	0	1,904	1,904	6,430	6,430	0	0.00%
59070 RENTERS REBATE PROGRAM	0	0	0	11,500	0	(11,500)	-100.00%
59080 AHM	88,165	74,211	77,554	79,938	86,746	6,808	8.52%
59085 CHATHAM HEALTH DISTRICT	60,435	66,229	69,251	71,438	75,553	4,115	5.76%
<b>TOTAL REGIONAL SERVICES &amp; PROCUREMENT</b>	<b>227,016</b>	<b>179,032</b>	<b>184,026</b>	<b>204,887</b>	<b>204,390</b>	<b>(497)</b>	<b>-0.24%</b>
<b>80 GRANTS</b>							
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<b>GRANTS</b>							
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1180052- 59030 RICHMOND MEMORIAL LIBRARY	328,031	332,092	341,668	340,168	342,168	2,000	0.59%
1180012-59040 MEMORIAL DAY	0	900	900	900	900	0	0.00%
<b>TOTAL GRANTS</b>	<b>328,031</b>	<b>332,992</b>	<b>342,568</b>	<b>341,068</b>	<b>343,068</b>	<b>2,000</b>	<b>0.59%</b>
<b>TOTAL TOWN OPERATIONS</b>	<b>4,470,741</b>	<b>4,373,367</b>	<b>4,387,298</b>	<b>4,888,823</b>	<b>5,041,926</b>	<b>153,103</b>	<b>3.13%</b>

**2019/2020 TOWN OPERATIONS BUDGET**

<b>0001 GENERAL FUND</b>	<b>15/16 ACTUAL</b>	<b>16/17 ACTUAL</b>	<b>17/18 ACTUAL</b>	<b>18/19 APPROVED BUDGET</b>	<b>19/20 BOS PROPOSED BUDGET</b>	<b>DIFF.</b>	<b>% OF INC.</b>
<b>91 TRANSFER TO CNR</b>							
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<b>1191013-59010 TRANS TO CNR</b>							
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TRANSFER TO CNR	469,069	862,326	739,465	937,643	1,147,489	209,846	22.38%
<b>TOTAL TRANSFER TO CNR</b>	<b>469,069</b>	<b>862,326</b>	<b>739,465</b>	<b>937,643</b>	<b>1,147,489</b>	<b>209,846</b>	<b>22.38%</b>
<b>92 CONTINGENCY</b>							
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<b>1192012 CONTINGENCY</b>							
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59015 CONTINGENCY	0	0	0	100,000	100,000	0	#DIV/0!
<b>TOTAL CONTINGENCY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0.00%</b>

## 2019/2020 TOWN OPERATIONS BUDGET

0001 GENERAL FUND	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 APPROVED BUDGET	19/20 BOS PROPOSED BUDGET	DIFF.	% OF INC.
<b>95 DEBT SERVICE</b>							
<b>1193012 LONG TERM DEBT-INTEREST</b>							
58070 2007 GO BOND INTEREST	9,500	5,700	1,900	0	0	0	#DIV/0!
58130 2005 GO BOND - INTEREST	5,201	0	0	0	0	0	#DIV/0!
58210 2009 GO BOND INTEREST	40,310	30,625	21,813	13,088	4,363	(8,725)	-66.66%
58190 PLO CWF DESIGN - INTEREST	10,233	9,313	8,372	7,414	6,436	(978)	-13.19%
58140 PLO CWF CONSTR. - INTEREST	126,631	119,198	111,616	103,881	95,989	(7,892)	-7.60%
58145 CWF PHASE II	11,951	11,430	10,898	10,357	9,803	(554)	-5.35%
58148 CWF PHASE III			80,405	44,484	42,460	(2,024)	-4.55%
58220 TAXABLE NOTE	5,048	3,211	0	0	0	0	#DIV/0!
58205 2011 REFUND BOND OF 1999/2003	129,450	119,050	103,600	88,300	73,150	(15,150)	-17.16%
58207 2011 GO BOND INTEREST	37,000	32,000	27,050	21,075	14,625	(6,450)	-30.60%
<b>TOTAL LONG TERM DEBT-INTEREST</b>	<b>375,324</b>	<b>330,527</b>	<b>365,654</b>	<b>288,599</b>	<b>246,826</b>	<b>(41,773)</b>	<b>-14.47%</b>
<b>1194012 LONG TERM DEBT-PRINCIPAL</b>							
58000 2005 GO BOND - PRINCIPAL	285,000	0	0	0	0	0	#DIV/0!
58070 2007 GO BOND PRINCIPAL	95,000	95,000	95,000	0	0	0	#DIV/0!
59010 TRANSFER TO CNR - NOTE PAYDOWN	175,000	230,000	0	0	0	0	#DIV/0!
58180 PLO CWF DESIGN - PRINCIPAL	45,636	46,558	47,497	48,457	49,435	978	2.02%
58170 PLO CWF CONSTR. - PRINCIPAL	368,229	375,661	383,243	390,979	398,871	7,892	2.02%
58145 CWF PHASE II	25,811	26,332	26,863	27,406	27,959	553	2.02%
58148 CWF PHASE III			73,895	100,266	102,290	2,024	2.02%
58193 PAYLOADER LEASE	0	0	32,628	32,628	32,628	0	0.00%
58195 TRUCK LEASE	37,937	74,181	36,244	73,245	74,483	1,238	1.69%
58197 SCBA AIR PACKS	37,061	37,062	37,061	37,062	0	(37,062)	-100.00%
58205 2011 REFUND BOND OF 1999/2003	520,000	515,000	510,000	505,000	500,000	(5,000)	-0.99%
58207 2011 GO BOND PRINCIPAL	250,000	250,000	245,000	235,000	195,000	(40,000)	-17.02%
58210 2009 GO BOND PRINCIPAL	300,000	255,000	250,000	250,000	250,000	0	0.00%
<b>TOTAL LONG TERM DEBT-PRINCIPAL</b>	<b>2,139,674</b>	<b>1,904,794</b>	<b>1,737,431</b>	<b>1,700,043</b>	<b>1,630,666</b>	<b>(69,377)</b>	<b>-4.08%</b>
<b>TOTAL DEBT SERVICE</b>	<b>2,514,998</b>	<b>2,235,321</b>	<b>2,103,085</b>	<b>1,988,642</b>	<b>1,877,492</b>	<b>(111,150)</b>	<b>-5.59%</b>