

**2020/2021 TOWN OPERATIONS BUDGET**  
**PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

0001 GENERAL FUND	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 ACTUAL	19/20 APPROVED BUDGET	20/21 SELECTMAN PROPOSAL	DIFF.	% OF INC.
<b>10 APPOINTED &amp; ELECTED</b>								
<b>1101011 &amp; 1101012 SELECTMEN</b>								
51135 SALARY 1ST SELECTMAN	76,565	78,479	0	0	0	0	0	#DIV/0!
51140 SALARY 2ND SELECTMAN	3,912	4,344	0	0	0	0	0	#DIV/0!
51145 SALARY 3RD SELECTMAN	4,238	4,344	0	0	0	0	0	#DIV/0!
51150 CLERICAL	43,056	44,142	0	0	0	0	0	#DIV/0!
53160 RECOGNITION	500	293	500	617	500	600	100	20.00%
55020 EDUCATIONAL DUES & EXPENSES	0	0	374	642	600	600	0	0.00%
56000 OFFICE SUPPLIES	900	1,293	900	1,374	1,000	1,200	200	20.00%
<b>TOTAL SELECTMEN</b>	<b>129,171</b>	<b>132,895</b>	<b>1,774</b>	<b>2,633</b>	<b>2,100</b>	<b>2,400</b>	<b>300</b>	<b>14.29%</b>
<b>1102011 &amp; 1102012 TOWN CLERK</b>								
51130 SALARY-ELECTED	62,719	64,287	0	0	0	0	0	#DIV/0!
51150 CLERICAL	21,755	21,121	0	0	0	0	0	#DIV/0!
55020 EDUCATIONAL DUES & EXPENSES	700	979	890	535	1,000	1,000	0	0.00%
55040 NEW VOLUME	0	682	135	140	500	500	0	0.00%
55050 MICROFILMING/INDEXING RECORDS	16,887	16,121	16,303	16,092	17,000	17,000	0	0.00%
55070 VITAL STATISTICS	108	223	100	337	200	500	300	150.00%
56000 OFFICE SUPPLIES	991	705	935	716	900	1,000	100	11.11%
<b>TOTAL TOWN CLERK</b>	<b>103,160</b>	<b>104,118</b>	<b>18,363</b>	<b>17,820</b>	<b>19,600</b>	<b>20,000</b>	<b>400</b>	<b>2.04%</b>
<b>1103011 &amp; 1103012 TAX COLLECTOR</b>								
51130 SALARY-ELECTED	58,749	60,218	0	0	0	0	0	#DIV/0!
51150 CLERICAL	18,274	14,851	0	0	0	0	0	#DIV/0!
53050 AUTOMATED BILLING	9,477	9,599	9,766	9,826	10,137	10,450	313	3.09%
3055 MOTOR VEHICLE SUPPORT	0	0	0	0	0	0	0	#DIV/0!
3060 TAX REBATES - PRIOR YEAR LEVY	8,681	5,332	8,033	0	0	0	0	#DIV/0!
5020 EDUCATIONAL DUES & EXPENSES	513	220	175	433	1,000	1,000	0	0.00%
5130 POSTAGE	2,830	2,360	1,510	2,938	3,000	3,000	0	0.00%
6000 OFFICE SUPPLIES	786	1,231	1,426	856	1,400	1,400	0	0.00%
<b>TOTAL TAX COLLECTOR</b>	<b>99,310</b>	<b>93,811</b>	<b>20,910</b>	<b>14,053</b>	<b>15,537</b>	<b>15,850</b>	<b>313</b>	<b>2.01%</b>
<b>1104011 &amp; 1104012 TREASURER</b>								
1130 SALARY-ELECTED	5,306	5,439	0	0	0	0	0	#DIV/0!
1150 CLERICAL	2,903	7,184	0	0	0	0	0	#DIV/0!
1155 PROFESSIONAL	67,842	69,537	0	0	0	0	0	#DIV/0!
3005 TECHNICAL & HARDWARE SUPPORT	8,148	8,487	8,965	9,404	9,880	10,300	420	4.25%
3007 TECHNOLOGY REFRESH	4,000	0	0	0	0	0	0	#DIV/0!
5020 EDUCATIONAL DUES & FEES	996	764	610	1,198	1,100	1,100	0	0.00%
6000 OFFICE SUPPLIES	1,911	2,258	1,952	2,044	2,000	2,400	400	20.00%
<b>TOTAL TREASURER</b>	<b>91,106</b>	<b>93,669</b>	<b>11,527</b>	<b>12,646</b>	<b>12,980</b>	<b>13,800</b>	<b>820</b>	<b>6.32%</b>
<b>1105011 &amp; 1105012 ELECTION EXPENSES</b>								
1130 SALARY-ELECTED	18,661	19,128	0	0	0	0	0	#DIV/0!
1165 SALARY ELECTION WORKERS	6,216	6,606	0	0	0	0	0	#DIV/0!
4040 EQUIPMENT MAINTENANCE & REPAIR	600	600	600	600	600	600	0	0.00%
5000 TELECOMMUNICATIONS	310	144	0	0	0	0	0	#DIV/0!
5020 EDUCATIONAL DUES & EXPENSES	1,485	4,240	1,300	832	1,660	1,570	(90)	-5.42%
5060 CANVASSING	100	60	60	0	115	115	0	0.00%
6000 OFFICE SUPPLIES	77	100	39	265	200	200	0	0.00%
6005 ELECTION SUPPLIES	4,644	4,331	4,284	6,192	7,668	6,387	(1,281)	-16.71%
<b>TOTAL ELECTION EXPENSES</b>	<b>32,093</b>	<b>35,209</b>	<b>6,283</b>	<b>7,889</b>	<b>10,243</b>	<b>8,872</b>	<b>(1,371)</b>	<b>-13.38%</b>

**2020/2021 TOWN OPERATIONS BUDGET**  
**PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

0001 GENERAL FUND	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 ACTUAL	19/20 APPROVED BUDGET	20/21 SELECTMAN PROPOSAL	DIFF.	% OF INC.
<b>106012 PROBATE</b>								
9010 TRANSFER	7,159	7,215	8,173	8,523	8,607	8,151	(456)	-5.30%
<b>TOTAL PROBATE</b>	7,159	7,215	8,173	8,523	8,607	8,151	(456)	-5.30%
<b>107012 TOWN COUNSEL</b>								
1150 LEGAL FEES	54,161	64,370	103,662	132,539	90,000	80,000	(10,000)	-11.11%
<b>TOTAL TOWN COUNSEL</b>	54,161	64,370	103,662	132,539	90,000	80,000	(10,000)	-11.11%
<b>08012 ASSESSOR</b>								
155 PROFESSIONAL	71,625	65,606	0	0	0	0	0	#DIV/0!
000 AUTOMATED BILLING	9,300	9,610	9,820	9,935	10,380	10,918	538	5.18%
010 MAPPING SERVICES	3,000	3,000	3,200	3,200	4,580	4,580	0	0.00%
015 PERSONAL PROPERTY AUDITS	0	0	200	0	500	500	0	0.00%
020 EDUCATIONAL DUES & EXPENSES	835	786	689	235	1,000	1,100	100	10.00%
000 OFFICE SUPPLIES	889	876	1,345	1,179	1,000	1,100	100	10.00%
<b>TOTAL ASSESSOR</b>	85,649	79,878	15,254	14,549	17,460	18,198	738	4.23%
<b>09011 GENERAL GOVERNMENT PERSONNEL</b>								
150 CLERICAL	0	101	162,978	167,121	209,336	198,080	(11,256)	-5.38%
155 PROFESSIONAL	0	0	547,668	575,987	578,737	587,020	8,283	1.43%
160 SALARY BOARD CLERKS	12,710	11,889	10,775	11,063	14,000	14,000	0	0.00%
005 SOCIAL SECURITY/MEDICARE TAX	135,143	138,190	140,604	144,604	168,666	68,095	(100,571)	-59.63%
007 DEFERRED COMPENSATION PLAN	162,608	162,599	166,721	160,261	193,062	70,370	(122,692)	-63.55%
010 HEALTH INSURANCE	284,158	267,282	249,725	235,552	310,563	129,135	(181,428)	-58.42%
020 DENTAL INSURANCE	16,521	15,037	15,410	16,371	18,509	5,540	(12,969)	-70.07%
025 LIFE INSURANCE	6,001	6,137	6,027	6,714	7,095	1,020	(6,075)	-85.62%
030 LONG TERM DISABILITY	2,975	2,909	2,835	3,537	3,745	1,445	(2,300)	-61.42%
035 UNEMPLOYMENT COMPENSATION	386	2,371	1,867	114	4,000	4,000	0	0.00%
045 COMPENSATED ABSENCES	68,991	69,278	78,157	35,877	74,095	20,610	(53,485)	-72.18%
055 SECTION 125 ADMIN	998	226	171	88	100	100	0	0.00%
010 PERSONAL MILEAGE REIMB	3,986	5,210	5,177	7,505	5,500	7,500	2,000	36.36%
010 TRANSFER						20,000	20,000	#DIV/0!
<b>TOTAL APPOINTED PERSONNEL</b>	694,477	681,229	1,388,115	1,364,794	1,587,408	1,126,915	(460,493)	-29.01%
<b>TOTAL APPOINTED &amp; ELECTED</b>	<b>1,296,286</b>	<b>1,292,394</b>	<b>1,574,061</b>	<b>1,575,446</b>	<b>1,763,935</b>	<b>1,294,186</b>	<b>(469,749)</b>	<b>-26.63%</b>
<b>TOWN OPERATIONS</b>								
<b>1012 TOWN HALL</b>								
025 CUSTODIAL	9,600	9,600	6,668	4,896	5,045	5,045	0	0.00%
007 TECHNOLOGY REFRESH	0	0	4,954	3,157	5,000	7,000	2,000	40.00%
030 FACILITIES OPERATIONS	11,821	12,034	13,800	14,511	12,000	12,000	0	0.00%
040 EQUIPMENT MAINTENANCE & REPAIR	3,000	3,000	659	2,631	3,000	3,000	0	0.00%
010 LEASED PHOTO COPIERS	3,965	4,051	3,872	3,889	4,200	3,600	(600)	-14.29%
030 ELECTRIC	11,883	12,996	15,814	14,837	15,205	13,940	(1,265)	-8.32%
035 SEWER USAGE	1,229	1,369	1,383	1,350	1,417	1,420	3	0.21%
010 TELECOMMUNICATIONS	12,661	9,678	9,045	9,190	9,600	8,760	(840)	-8.75%
030 POSTAGE	10,858	6,833	9,100	8,816	10,000	10,000	0	0.00%
010 OFFICE SUPPLIES	2,419	2,694	1,808	3,320	2,700	3,000	300	11.11%
010 HEATING OIL	9,529	8,192	9,917	11,822	8,630	9,355	725	8.40%
<b>TOTAL TOWN HALL</b>	76,965	70,447	77,020	78,419	76,797	77,120	323	0.42%

**2020/2021 TOWN OPERATIONS BUDGET**  
**PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

0001 GENERAL FUND	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 ACTUAL	19/20 APPROVED BUDGET	20/21 SELECTMAN PROPOSAL	DIFF.	% OF INC.
<b>1122012 ADMINISTRATIVE EXPENSES</b>								
53020 INSURANCE & BONDS	138,917	137,077	150,279	155,119	151,704	154,640	2,936	1.94%
53030 PROF. SERVICES				2,485	20,000	20,000	0	0.00%
54360 CONTRACTED SERVICES				17,670	18,000	27,500	9,500	52.78%
55020 EDUCATIONAL DUES & EXPENSES	400	399	0	152	200	0	(200)	-100.00%
55090 WEBSITE/INTERNET	1,581	2,092	1,770	1,779	1,800	1,900	100	5.56%
55100 TOWN REPORT	300	0	0	270	300	300	0	0.00%
55110 ADVERTISING & LEGAL NOTICES	11,915	14,308	8,641	10,408	11,500	11,500	0	0.00%
<b>TOTAL ADMINISTRATIVE EXPENSES</b>	<b>153,113</b>	<b>153,876</b>	<b>160,690</b>	<b>187,883</b>	<b>203,504</b>	<b>215,840</b>	<b>12,336</b>	<b>6.06%</b>
<b>1123012 LANDUSE DEPARTMENT</b>								
51150 CLERICAL	50,349	51,611	0	0	0	0	0	#DIV/0!
51155 PROFESSIONAL	95,617	98,007	0	0	0	0	0	#DIV/0!
53005 TECH SUPPORT	1,629	1,629	1,600	1,895	1,630	1,630	0	0.00%
53007 TECHNOLOGY REFRESH	0	0	0	0	0	0	0	#DIV/0!
53070 BUILDING PERMIT REFUNDS	0	225	1,786	0	50	50	0	0.00%
54360 CONTRACTED SERVICES	50,705	50,809	28,564	0	0	0	0	#DIV/0!
55020 EDUCATIONAL DUES & EXPENSES	1,223	1,685	1,466	1,063	2,000	2,000	0	0.00%
55030 PRINTING	800	800	0	0	800	800	0	0.00%
56000 OFFICE SUPPLIES	2,175	1,027	1,361	2,335	2,000	2,500	500	25.00%
<b>TOTAL LANDUSE DEPARTMENT</b>	<b>202,498</b>	<b>205,793</b>	<b>34,777</b>	<b>5,293</b>	<b>6,480</b>	<b>6,980</b>	<b>500</b>	<b>7.72%</b>
<b>1125051 &amp; 1125052 LIBRARY BUILDING</b>								
11125 CUSTODIAL	9,000	9,000	6,468	4,896	5,045	5,045	0	0.00%
FACILITIES OPERATIONS	8,218	8,514	7,881	9,022	8,810	8,810	0	0.00%
WATER USAGE	0	0	178	197	375	375	0	0.00%
14330 ELECTRIC	11,171	11,767	15,063	14,093	14,895	14,235	(660)	-4.43%
16080 HEATING OIL	8,061	4,682	6,338	4,710	5,365	5,330	(35)	-0.65%
	36,450	33,963	35,928	32,918	34,490	33,795	(695)	-2.02%
<b>1126041 &amp; 1126042 SENIOR CENTER</b>								
1125 CUSTODIAL	6,492	6,492	4,782	3,696	3,810	3,810	0	0.00%
1150 CLERICAL	12,169	12,703	0	0	0	0	0	#DIV/0!
1155 PROFESSIONAL	55,590	56,979	0	0	0	0	0	#DIV/0!
3005 TECHNICAL & HARDWARE SUPPORT	1,607	1,607	1,607	1,607	1,620	1,620	0	0.00%
3090 PROGRAMS & ACTIVITIES	400	400	400	400	400	400	0	0.00%
4030 FACILITIES OPERATIONS	6,152	6,449	7,224	12,010	9,000	9,000	0	0.00%
4310 COPIER	331	341	345	342	360	250	(110)	-30.56%
4325 WATER USAGE	0	0	320	233	375	375	0	0.00%
4330 ELECTRIC	6,684	7,109	8,456	8,227	8,735	8,260	(475)	-5.44%
4335 SEWER USAGE	1,185	1,320	1,334	1,302	1,365	1,370	5	0.37%
5000 TELECOMMUNICATIONS	1,637	1,293	1,265	1,195	1,320	1,200	(120)	-9.09%
5020 EDUCATIONAL DUES & EXPENSES	0	0	30	0	100	100	0	0.00%
5090 INTERNET/WEBSITE	870	999	1,209	1,297	1,320	1,500	180	13.64%
5000 OFFICE SUPPLIES	400	234	151	248	400	400	0	0.00%
5080 HEATING OIL	3,523	2,445	3,073	2,578	2,765	2,740	(25)	-0.90%
<b>TOTAL SENIOR CENTER</b>	<b>97,040</b>	<b>98,371</b>	<b>30,196</b>	<b>33,135</b>	<b>31,570</b>	<b>31,025</b>	<b>(545)</b>	<b>-1.73%</b>
<b>127122 FOOD BANK (WILHENDER)</b>								
4030 FACILITIES OPERATIONS	2,475	1,985	1,963	2,000	2,000	7,000	5,000	250.00%
4330 ELECTRIC	1,750	1,609	1,692	1,921	1,955	1,940	(15)	-0.77%
5000 TELECOMMUNICATIONS	422	397	447	451	500	600	100	20.00%
HEATING OIL	1,871	1,406	1,525	1,805	1,515	1,540	25	1.65%
<b>TOTAL FOOD BANK (WILHENDER)</b>	<b>6,518</b>	<b>5,397</b>	<b>5,627</b>	<b>6,177</b>	<b>5,970</b>	<b>11,080</b>	<b>5,110</b>	<b>85.59%</b>
<b>TOTAL TOWN OPERATIONS</b>	<b>572,584</b>	<b>567,847</b>	<b>344,238</b>	<b>343,825</b>	<b>358,811</b>	<b>375,840</b>	<b>17,029</b>	<b>4.75%</b>

**2020/2021 TOWN OPERATIONS BUDGET**  
**PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 ACTUAL	19/20 APPROVED BUDGET	20/21 SELECTMAN PROPOSAL	DIFF.	% OF INC.
<b>0001 GENERAL FUND</b>								
<b>BOARDS &amp; COMMISSIONS</b>								
<b>128042 COMMISSION ON AGING</b>								
5020 EDUCATIONAL DUES & EXPENSES	0	0	0	0	0	0	0	#DIV/0!
6000 OFFICE SUPPLIES	0	0	0	0	300	300	0	0.00%
	0	0	0	0	300	300	0	0.00%
<b>136012 ECONOMIC DEVELOPMENT COMM</b>								
3030 PROFESSIONAL SERVICES	5,000	5,000	2,000	1,000	1,000	1,000	0	0.00%
3160 RECOGNITION	175	100	0	0	600	600	0	0.00%
5020 EDUCATIONAL DUES & EXPENSES	125	0	145	0	325	0	(325)	-100.00%
5115 MARKETING & ADVERTISING	0	0	0	1,000	1,000	1,000	0	0.00%
5118 EVENTS	0	0	0	0	1,000	1,000	0	0.00%
3000 OFFICE SUPPLIES	400	0	0	0	200	200	0	0.00%
<b>TOTAL ECONOMIC DEVELOPMENT COMMISSION</b>	<b>5,700</b>	<b>5,100</b>	<b>2,145</b>	<b>2,000</b>	<b>4,125</b>	<b>3,800</b>	<b>(325)</b>	<b>-7.88%</b>
<b>141111 &amp; 114112 PARKS &amp; RECREATION</b>								
1155 PROFESSIONAL	23,671	35,645	36,841	37,713	37,828	37,996	168	0.44%
1177 OPERATIONS PAYROLL P&R	24,494	26,237	26,725	27,942	27,800	31,800	4,000	14.39%
2005 SOCIAL SECURITY/MEDICARE TAX						6,740	6,740	#DIV/0!
2010 457 DEFERRED COMPENSATION PLAN						6,910	6,910	#DIV/0!
2015 HEALTH INSURANCE						21,825	21,825	#DIV/0!
2020 DENTAL INSURANCE						690	690	#DIV/0!
2025 LIFE INSURANCE						80	80	#DIV/0!
LONG TERM DISABILITY						150	150	#DIV/0!
RECREATION FACILITIES OPERATIONS	11,657	12,061	12,047	9,738	11,000	9,000	(2,000)	-18.18%
125 FIELDS/GROUNDS MAINTENANCE	32,000	29,818	0	0	0	0	0	#DIV/0!
330 ELECTRIC	5,123	4,181	4,100	4,130	4,425	4,415	(10)	-0.23%
335 SEWER USAGE	658	734	741	723	760	760	0	0.00%
000 TELECOMMUNICATIONS	426	397	447	451	500	600	100	20.00%
020 EDUCATIONAL DUES & EXPENSES	376	488	586	412	600	600	0	0.00%
000 OFFICE SUPPLIES	200	591	101	447	500	500	0	0.00%
<b>TOTAL PARKS &amp; RECREATION</b>	<b>98,605</b>	<b>110,152</b>	<b>81,588</b>	<b>81,556</b>	<b>83,413</b>	<b>122,066</b>	<b>38,653</b>	<b>46.34%</b>
<b>42012 BOARD OF FINANCE</b>								
140 AUDIT	13,200	13,200	13,700	16,200	16,525	18,850	2,325	14.07%
020 EDUCATIONAL DUES & EXPENSES	0	0	75	0	300	300	0	0.00%
000 OFFICE SUPPLIES	29	196	53	217	200	200	0	0.00%
<b>TOTAL BOARD OF FINANCE</b>	<b>13,229</b>	<b>13,396</b>	<b>13,828</b>	<b>16,417</b>	<b>17,025</b>	<b>19,350</b>	<b>2,325</b>	<b>13.66%</b>
<b>43012 BOARD OF ASSESSMENT APPEAL</b>								
025 BOARD OF ASSESSMENT APPEALS	480	480	480	480	480	480	0	0.00%
<b>TOTAL BOARD OF ASSESSMENT APPEAL</b>	<b>480</b>	<b>480</b>	<b>480</b>	<b>480</b>	<b>480</b>	<b>480</b>	<b>0</b>	<b>0.00%</b>

**2020/2021 TOWN OPERATIONS BUDGET**  
**PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 ACTUAL	19/20 APPROVED BUDGET	20/21 SELECTMAN PROPOSAL	DIFF.	% OF INC.
<b>0001 GENERAL FUND</b>								
<b>1144061 &amp; 1144062 FIRE COMMISSIONER</b>								
51194 CONTINUING EDUCATION						3,000	3,000	#DIV/0!
51196 FIRE MARSHAL PERSONNEL	7,582	7,772	7,967	8,126	10,810	10,956	146	1.35%
51199 VOLUNTEER INCENTIVE PROGRAM	20,000	25,000	25,000	25,000	25,000	27,500	2,500	10.00%
52005 SOCIAL SECURITY/MEDICARE TAX						2,945	2,945	#DIV/0!
52015 HEALTH INSURANCE	20,982	0	0	0	0	0	0	#DIV/0!
52020 DENTAL INSURANCE	983	0	0	0	0	0	0	#DIV/0!
52025 LIFE INSURANCE	0	0	0	0	0	5,435	5,435	#DIV/0!
53160 RECOGNITION	3,300	3,300	3,300	3,300	3,300	4,000	700	21.21%
54350 UNIFORMS/PROTECTIVE CLOTHING					1,500	1,500	0	0.00%
55020 EDUCATIONAL DUES & EXPENSES	1,123	1,411	1,505	660	2,000	1,000	(1,000)	-50.00%
56050 SUPPLIES & MATERIALS					4,000	4,000	0	0.00%
56000 OFFICE SUPPLIES	200	54	180	0	200	200	0	0.00%
<b>TOTAL FIRE COMMISSIONER</b>	<b>54,170</b>	<b>37,537</b>	<b>37,952</b>	<b>37,086</b>	<b>46,810</b>	<b>60,536</b>	<b>13,726</b>	<b>29.32%</b>
<b>1147012 LAKE STUDY ADVISORY</b>								
33040 LAKE TESTING	10,200	4,000	7,438	9,609	9,900	10,500	600	6.06%
33045 WEED CONTROL	1,003	15,150	5,500	0	5,600	0	(5,600)	-100.00%
36050 GENERAL SUPPLIES/MATERIALS	1,000	1,089	1,000	429	1,000	2,000	1,000	100.00%
<b>TOTAL LAKE STUDY ADVISORY</b>	<b>12,203</b>	<b>20,239</b>	<b>13,938</b>	<b>10,038</b>	<b>16,500</b>	<b>12,500</b>	<b>(4,000)</b>	<b>-24.24%</b>
<b>TOTAL BOARDS &amp; COMMISSIONS</b>	<b>184,387</b>	<b>186,904</b>	<b>149,931</b>	<b>147,577</b>	<b>168,653</b>	<b>219,032</b>	<b>50,379</b>	<b>29.87%</b>
<b>1150000 HEALTH &amp; PUBLIC SAFETY</b>								
<b>1150061 &amp; 1151062 FIRE DEPARTMENT</b>								
11172 F.D. & MECHANIC	35,358	36,242	37,148	12,634	12,855	13,145	290	2.26%
12005 SOCIAL SECURITY/MEDICARE TAX	0	0	0	0	0	1,150	1,150	#DIV/0!
12010 457 DEFERRED COMPENSATION PLAN	0	0	0	0	0	1,845	1,845	#DIV/0!
12015 HEALTH INSURANCE						5,525	5,525	#DIV/0!
12020 DENTAL INSURANCE						245	245	#DIV/0!
11125 CUSTODIAL	1,700	1,100	1,505	1,560	1,610	1,610	0	0.00%
13007 TECHNOLOGY REFRESH	6,455	0	0	0	0	0	0	#DIV/0!
13020 INSURANCE & BONDS	6,090	0	0	0	0	0	0	#DIV/0!
3110 PHYSICAL EXAMS	3,500	5,000	4,292	4,352	4,750	4,750	0	0.00%
4030 FACILITIES OPERATIONS	3,860	5,648	2,115	2,774	3,810	4,000	190	4.99%
4040 EQUIPMENT MAINTENANCE & REPAIR	12,542	12,550	14,897	10,136	9,000	12,500	3,500	38.89%
4140 RENT	5,400	5,400	5,400	5,400	5,400	5,400	0	0.00%
4280 VEHICLE MAINTENANCE	6,982	7,000	4,825	17,187	10,000	15,000	5,000	50.00%
4330 ELECTRIC	4,999	4,686	5,282	5,019	7,880	6,555	(1,325)	-16.81%
4335 SEWER USAGE	702	782	790	771	810	810	0	0.00%
4350 UNIFORMS	0	0	2,711	2,976	3,000	3,000	0	0.00%
4353 PROTECTIVE GEAR	10,000	10,000	17,897	14,882	18,000	22,500	4,500	25.00%
4355 CABLE TV	0	0	0	0	0	1,560	1,560	#DIV/0!
4360 CONTRACTED SERVICES	0	0	0	0	6,350	8,000	1,650	25.98%
5000 TELECOMMUNICATIONS	964	1,260	1,453	1,456	1,560	1,860	300	19.23%
5020 EDUCATIONAL DUES & EXPENSES	4,692	8,102	4,674	10,180	12,000	12,000	0	0.00%
5090 INTERNET/WEBSITE	856	827	1,077	1,277	1,320	0	(1,320)	-100.00%
5050 GENERAL SUPPLIES/MATERIALS	3,000	2,738	1,158	566	2,750	2,750	0	0.00%
5080 HEATING OIL	3,389	4,630	6,752	6,008	5,095	5,280	185	3.63%
5090 DIESEL & GASOLINE	5,339	3,776	3,992	4,587	3,945	4,150	205	5.20%
<b>TOTAL FIRE DEPARTMENT</b>	<b>115,828</b>	<b>109,741</b>	<b>115,968</b>	<b>101,765</b>	<b>110,135</b>	<b>133,635</b>	<b>23,500</b>	<b>21.34%</b>

**2020/2021 TOWN OPERATIONS BUDGET**  
**PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

0001 GENERAL FUND	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 ACTUAL	19/20 APPROVED BUDGET	20/21 SELECTMAN PROPOSAL	DIFF.	% OF INC.
<b>1152072 FIREHOUSE #2</b>								
51125 CUSTODIAL	3,360	3,360	2,888	2,496	2,575	2,575	0	0.00%
54030 FACILITIES OPERATIONS	9,985	9,217	12,705	20,109	10,500	10,500	0	0.00%
54040 EQUIPMENT MAINTENANCE & REPAIR	2,000	2,000	176	2,376	1,500	0	(1,500)	-100.00%
54330 ELECTRIC	6,489	6,889	7,255	8,319	8,130	8,270	140	1.72%
54360 CONTRACTED SERVICES	1,820	1,820	871	1,255	0	0	0	#DIV/0!
55000 TELECOMMUNICATIONS	2,653	1,567	1,787	1,800	1,860	1,500	(360)	-19.35%
55090 INTERNET/WEBSITE	894	997	1,209	1,276	1,320	1,450	130	9.85%
56080 HEATING OIL	6,665	5,855	4,584	7,661	5,420	5,855	435	8.03%
<b>TOTAL FIREHOUSE #2</b>	<b>33,866</b>	<b>31,705</b>	<b>31,475</b>	<b>45,292</b>	<b>31,305</b>	<b>30,150</b>	<b>(1,155)</b>	<b>-3.69%</b>
<b>1154081 &amp; 1154082 PUBLIC SAFETY</b>								
51190 CONSTABLES	80,050	77,132	59,829	127,026	168,285	171,230	2,945	1.75%
52005 SOCIAL SECURITY/MEDICARE TAX	0	0	0	0	0	14,135	14,135	#DIV/0!
52010 457 DEFERRED COMPENSATION PLAN	0	0	0	0	0	13,480	13,480	#DIV/0!
52015 HEALTH INSURANCE						1,500	1,500	#DIV/0!
52020 DENTAL INSURANCE						690	690	#DIV/0!
52025 LIFE INS	0	0	0	0	0	465	465	#DIV/0!
52030 LONG TERM DISABILITY	0	0	0	0	0	290	290	#DIV/0!
53007 TECHNOLOGY REFRESH	0	470	0	0	0	0	0	#DIV/0!
53110 PHYSICAL EXAMS	0	687	0	1,352	1,000	500	(500)	-50.00%
54040 EQUIPMENT MAINTENANCE & REPAIR	2,153	3,912	1,055	6,004	4,000	6,000	2,000	50.00%
54180 COMMUNICATIONS/RIGHT TO USE	1,120	806	806	806	1,800	960	(840)	-46.67%
54280 VEHICLE MAINTENANCE	1,577	1,500	1,171	3,751	3,000	3,000	0	0.00%
54350 UNIFORMS	2,379	655	625	2,444	3,000	4,000	1,000	33.33%
54365 RESIDENT STATE TROOPER	282,372	143,688	171,681	187,986	196,558	179,640	(16,918)	-8.61%
54365 RESIDENT TROOPER OT	488	0	0	585	4,000	4,000	0	0.00%
54365 RESIDENT TROOPER GRANT (75/25)	0	0	0	0	0	0	0	#DIV/0!
55000 TELECOMMUNICATIONS	0	0	20	624	635	660	25	3.94%
55020 EDUCATIONAL DUES & EXPENSES	0	178	150	190	1,500	1,500	0	0.00%
6000 OFFICE SUPPLIES	155	680	364	1,046	1,000	1,000	0	0.00%
6090 DIESEL & GASOLINE	2,615	2,288	1,795	4,855	3,537	5,320	1,783	50.41%
<b>TOTAL PUBLIC SAFETY</b>	<b>372,909</b>	<b>231,996</b>	<b>237,496</b>	<b>336,669</b>	<b>388,315</b>	<b>408,370</b>	<b>20,055</b>	<b>5.16%</b>
<b>1155011 &amp; 1155012 CIVIL PREPAREDNESS</b>								
1197 EMERG. MGT & HOMELAND SECURITY SALARY	5,440	4,611	5,715	5,829	5,961	6,066	105	1.76%
2005 SOCIAL SECURITY/MEDICARE TAX						464	464	#DIV/0!
4040 EQUIPMENT MAINTENANCE & REPAIR	1,700	216	86	72	850	850	0	0.00%
4270 STORM EXPENSE	0	0	0	0	500	500	0	0.00%
5020 EDUCATIONAL DUES & EXPENSES	0	0	420	0	0	0	0	#DIV/0!
6000 OFFICE SUPPLIES	400	0	0	0	200	200	0	0.00%
<b>TOTAL CIVIL PREPAREDNESS</b>	<b>7,540</b>	<b>4,827</b>	<b>6,221</b>	<b>5,901</b>	<b>7,511</b>	<b>8,080</b>	<b>569</b>	<b>7.58%</b>
<b>1156042 HEALTH SERVICES</b>								
3080 MENTAL HEALTH CLINIC	448	448	448	448	448	448	0	0.00%
3085 INTERVAL HOUSE	0	0	0	0	0	500	500	#DIV/0!
<b>TOTAL HEALTH SERVICES</b>	<b>448</b>	<b>448</b>	<b>448</b>	<b>448</b>	<b>448</b>	<b>948</b>	<b>500</b>	<b>111.61%</b>
<b>1157041 &amp; 1157042 AGENT FOR THE AGED</b>								
1185 VAN DRIVERS	13,951	8,442	2,348	6,859	14,374	14,920	546	3.80%
2005 SOCIAL SECURITY/MEDICARE TAX						2,380	2,380	#DIV/0!
3090 INSURANCE & BONDS	710	0	0	0	0	0	0	#DIV/0!
3090 VEHICLE MAINTENANCE	3,500	3,403	4,245	2,283	5,000	5,000	0	0.00%
3090 TELECOMMUNICATIONS	764	359	343	347	370	400	30	8.11%
3090 DIESEL & GASOLINE	8,566	3,969	3,149	4,508	4,400	4,800	400	9.09%
<b>TOTAL AGENT FOR THE AGED</b>	<b>27,491</b>	<b>16,173</b>	<b>10,085</b>	<b>13,997</b>	<b>24,144</b>	<b>27,500</b>	<b>3,356</b>	<b>13.90%</b>

**2020/2021 TOWN OPERATIONS BUDGET**  
**PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 ACTUAL	19/20 APPROVED BUDGET	20/21 SELECTMAN PROPOSAL	DIFF.	% OF INC.
<b>0001 GENERAL FUND</b>								
<b>1159042 CEMETERIES</b>								
54205 CEMETERY LOT REFUNDS	0	4,000	0	0	0	0	0	#DIV/0!
54210 GENERAL MAINTENANCE	847	1,500	1,500	137	1,500	1,500	0	0.00%
<b>TOTAL CEMETERIES</b>	847	5,500	1,500	137	1,500	1,500	0	0.00%
<b>1160012 CANINE CONTROL</b>								
59010 TRANSFERS	12,000	12,500	8,500	8,000	12,000	10,000	(2,000)	-16.67%
<b>TOTAL CANINE CONTROL</b>	12,000	12,500	8,500	8,000	12,000	10,000	(2,000)	-16.67%
<b>TOTAL HEALTH &amp; PUBLIC SAFETY</b>	<b>570,929</b>	<b>412,890</b>	<b>411,693</b>	<b>512,209</b>	<b>575,358</b>	<b>620,183</b>	<b>44,825</b>	<b>7.79%</b>
<b>1171021 &amp; 1171022 PUBLIC WORKS</b>								
<b>1171 TOWN GARAGE</b>								
11150 CLERICAL	55,389	56,784	58,198	59,363	60,404	61,464	1,060	1.75%
11170 ROAD CREW PAYROLL	505,499	505,096	559,954	585,404	678,357	687,190	8,833	1.30%
12005 SOCIAL SECURITY/MEDICARE TAX						72,545	72,545	#DIV/0!
12010 457 DEFERRED COMPENSATION PLAN						98,495	98,495	#DIV/0!
12015 HEALTH INSURANCE						190,155	190,155	#DIV/0!
12020 DENTAL INSURANCE						8,340	8,340	#DIV/0!
12025 LIFE INS						875	875	#DIV/0!
12030 LONG TERM DISABILITY						2,050	2,050	#DIV/0!
12045 COMPENSATED ABSENCES						20,320	20,320	#DIV/0!
11125 CUSTODIAL	3,300	3,300	3,368	2,546	2,575	2,575	0	0.00%
TECHNICAL & HARDWARE SUPPORT	700	700	985	800	1,000	1,000	0	0.00%
GROUND WATER TESTING	9,431	14,213	6,726	13,761	15,000	15,000	0	0.00%
4030 FACILITIES OPERATIONS	14,280	18,218	17,730	21,104	19,230	20,000	770	4.00%
4040 EQUIPMENT MAINTENANCE & REPAIR	11,483	10,175	14,197	13,979	12,500	12,500	0	0.00%
4125 FIELD/GROUNDS MAINTENANCE	0	0	5,856	17,834	15,000	15,000	0	0.00%
4200 BATTERIES/TIRES/TOOLS	8,000	8,499	5,745	10,137	9,000	14,000	5,000	55.56%
4270 STORM EXPENSE	1,784	3,218	3,486	3,174	3,000	3,500	500	16.67%
4280 VEHICLE MAINTENANCE	33,473	42,490	44,423	32,987	36,000	36,000	0	0.00%
4310 PHOTO COPIER	916	937	926	924	950	1,700	750	78.95%
4330 ELECTRIC	6,914	8,049	11,812	11,365	11,930	11,360	(570)	-4.78%
4350 UNIFORMS	10,710	11,443	10,572	11,380	11,000	11,500	500	4.55%
4360 CONTRACTED SERVICES	0	12,740	0	0	0	0	0	#DIV/0!
5000 TELECOMMUNICATIONS	1,829	1,759	1,688	1,716	2,460	2,460	0	0.00%
5020 EDUCATIONAL DUES & EXPENSES	1,500	1,190	926	130	1,500	1,500	0	0.00%
5090 INTERNET/WEBSITE	953	1,223	1,438	1,463	1,500	1,700	200	13.33%
3000 OFFICE SUPPLIES	792	750	738	878	800	800	0	0.00%
3080 HEATING OIL	4,104	4,725	9,635	6,405	5,725	6,295	570	9.96%
3090 DIESEL & GASOLINE	41,189	29,941	23,188	29,856	30,210	27,870	(2,340)	-7.75%
<b>TOTAL TOWN GARAGE</b>	<b>712,246</b>	<b>735,450</b>	<b>781,591</b>	<b>825,206</b>	<b>918,141</b>	<b>1,326,194</b>	<b>408,053</b>	<b>44.44%</b>
<b>1172022 GENERAL MAINTENANCE</b>								
1090 ROAD SIGNS/MARKINGS	17,000	17,000	18,993	19,150	19,000	20,000	1,000	5.26%
1050 GENERAL SUPPLIES/MATERIALS	147,477	143,232	115,629	147,992	150,000	250,000	100,000	66.67%
<b>TOTAL GENERAL MAINTENANCE</b>	<b>164,477</b>	<b>160,232</b>	<b>134,622</b>	<b>167,142</b>	<b>169,000</b>	<b>270,000</b>	<b>101,000</b>	<b>59.76%</b>
<b>73022 SUPPLIES-SNOW REMOVAL</b>								
1015 SUPPLIES SNOW REMOVAL	146,007	173,161	166,707	135,629	174,000	165,000	(9,000)	-5.17%
<b>SUPPLIES-SNOW REMOVAL</b>	<b>146,007</b>	<b>173,161</b>	<b>166,707</b>	<b>135,629</b>	<b>174,000</b>	<b>165,000</b>	<b>(9,000)</b>	<b>-5.17%</b>

**2020/2021 TOWN OPERATIONS BUDGET**  
**PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

0001 GENERAL FUND	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 ACTUAL	19/20 APPROVED BUDGET	20/21 SELECTMAN PROPOSAL	DIFF.	% OF INC.
<b>174022 TREE WARDEN</b>								
4000 TREE REMOVAL/PRUNING	9,955	17,341	20,924	62,537	45,000	60,000	15,000	33.33%
5020 EDUCATIONAL DUES & EXPENSES	325	70	210	75	500	500	0	0.00%
<b>TOTAL TREE WARDEN</b>	<b>10,280</b>	<b>17,411</b>	<b>21,134</b>	<b>62,612</b>	<b>45,500</b>	<b>60,500</b>	<b>15,000</b>	<b>32.97%</b>
<b>175012 &amp; 1175022 CONTRACTED SERVICES</b>								
3030 PROF. SERVICES	0	5,000	5,000	0	0	0	0	#DIV/0!
3050 PROFESSIONAL ENGINEERING SERV	57,284	80,000	48,126	70,892	75,000	75,000	0	0.00%
4100 SNOW REMOVAL EQUIP/DRIVER	2,790	3,525	3,705	2,535	5,000	5,000	0	0.00%
4120 CATCH BASIN CLEANING	10,000	11,990	12,000	12,000	12,000	18,000	6,000	50.00%
4122 ROAD SWEEPING	0	0	0	0	14,000	14,000	0	0.00%
4160 TRASH REMOVAL	1,740	1,740	1,798	1,909	2,000	2,000	0	0.00%
4340 STREET LIGHTS	12,346	12,656	12,975	13,362	13,950	13,395	(555)	-3.98%
4360 CONTRACTED SERVICES	270	9,494	15,296	0	0	0	0	#DIV/0!
4460 DOMESTIC WATER TESTING	1,089	1,200	897	1,118	1,800	2,000	200	11.11%
5010 TRANSFER	9,500	16,500	0	0	0	0	0	#DIV/0!
<b>TOTAL CONTRACTED SERVICES</b>	<b>95,019</b>	<b>142,105</b>	<b>99,797</b>	<b>101,816</b>	<b>123,750</b>	<b>129,395</b>	<b>5,645</b>	<b>4.56%</b>
<b>176031 &amp; 1176032 SANITATION/LANDFILL</b>								
175 TRANSFER STATION PAYROLL	78,736	82,773	77,907	74,265	78,310	80,837	2,527	3.23%
125 CUSTODIAL	0	0	350	550	620	620	0	0.00%
1033 MUNICIPAL SOLID WASTE	46,365	43,887	44,683	46,096	64,000	66,650	2,650	4.14%
1035 GROUND WATER TESTING	13,672	19,739	20,299	18,139	20,000	20,000	0	0.00%
1030 FACILITIES OPERATIONS	4,914	8,109	4,566	4,436	10,120	10,120	0	0.00%
1030 EQUIPMENT RENTAL	0	0	1,950	0	0	0	0	#DIV/0!
1030 VEHICLE MAINTENANCE	1,842	3,994	9,817	3,466	4,000	6,000	2,000	50.00%
330 ELECTRIC	2,496	2,609	3,181	3,596	3,720	3,450	(270)	-7.26%
510 HAZARDOUS WASTE REMOVAL	3,471	4,398	6,915	8,836	8,000	8,500	500	6.25%
000 TELECOMMUNICATIONS	441	426	457	455	515	600	85	16.50%
000 OFFICE SUPPLIES	200	48	0	23	200	200	0	0.00%
090 DIESEL & GASOLINE	11,344	6,966	6,805	7,381	7,835	7,535	(300)	-3.83%
<b>TOTAL SANITATION/LANDFILL</b>	<b>163,481</b>	<b>172,949</b>	<b>176,930</b>	<b>165,243</b>	<b>197,320</b>	<b>204,512</b>	<b>7,192</b>	<b>3.64%</b>
<b>TOTAL PUBLIC WORKS</b>	<b>1,291,510</b>	<b>1,401,308</b>	<b>1,380,781</b>	<b>1,457,648</b>	<b>1,627,711</b>	<b>2,155,601</b>	<b>527,890</b>	<b>32.43%</b>
<b>78012 REGIONAL SERVICES &amp; PROCUREMENT</b>								
190 CT RIVER COASTAL CONSERV. DISTRICT	1,643	1,643	0	0	0	0	0	#DIV/0!
132 CAPITOL REGION COUNCIL OF GOVERNMENTS	7,116	7,198	7,263	7,329	7,413	7,635	222	2.99%
134 CT COUNCIL OF SMALL TOWNS	825	825	825	825	825	825	0	0.00%
136 NORTH CENTRAL CT EMS COUNCIL	5,107	5,326	5,533	5,731	5,727	5,692	(35)	-0.61%
137 CT CONFERENCE OF MUNICIPALITIES	3,836	3,836	3,836	3,836	3,836	3,836	0	0.00%
139 SALMON RIVER WATERSHED PARTNERSHIP	5,000	5,000	5,000	5,000	5,000	5,000	0	0.00%
150 DISPATCH (TN)	54,889	12,860	12,860	12,860	12,860	12,860	0	0.00%
160 PARAMEDIC SERVICE	0	1,904	1,904	1,904	6,430	6,397	(33)	-0.51%
170 RENTERS REBATE PROGRAM	0	0	0	0	0	0	0	#DIV/0!
180 AHM	88,165	74,211	77,554	79,938	86,746	92,312	5,566	6.42%
185 CHATHAM HEALTH DISTRICT	60,435	66,229	69,251	71,438	75,553	79,348	3,795	5.02%
<b>TOTAL REGIONAL SERVICES &amp; PROCUREMENT</b>	<b>227,016</b>	<b>179,032</b>	<b>184,026</b>	<b>188,861</b>	<b>204,390</b>	<b>213,905</b>	<b>9,515</b>	<b>4.66%</b>
<b>GRANTS</b>								
<b>GRANTS</b>								
59030 RICHMOND MEMORIAL LIBRARY	328,031	332,092	341,668	340,168	342,168	342,168	0	0.00%
59040 MEMORIAL DAY	0	900	900	900	900	900	0	0.00%
<b>TOTAL GRANTS</b>	<b>328,031</b>	<b>332,992</b>	<b>342,568</b>	<b>341,068</b>	<b>343,068</b>	<b>343,068</b>	<b>0</b>	<b>0.00%</b>
<b>TOTAL TOWN OPERATIONS</b>	<b>4,470,743</b>	<b>4,373,367</b>	<b>4,387,298</b>	<b>4,566,634</b>	<b>5,041,926</b>	<b>5,221,815</b>	<b>179,889</b>	<b>3.57%</b>
3/2/2020		11					8	



**2020/2021 TOWN OPERATIONS BUDGET**  
**PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

0001 GENERAL FUND	15/16 ACTUAL	16/17 ACTUAL	17/18 ACTUAL	18/19 ACTUAL	19/20 APPROVED BUDGET	20/21 SELECTMAN PROPOSAL	DIFF.	% OF INC.
<b>91 TRANSFER TO CNR</b>								
<b>1191013-59010 TRANS TO CNR</b>								
TRANSFER TO CNR	469,069	862,326	739,465	937,643	1,463,224	1,079,178	(384,046)	-26.25%
<b>TOTAL TRANSFER TO CNR</b>	<b>469,069</b>	<b>862,326</b>	<b>739,465</b>	<b>937,643</b>	<b>1,463,224</b>	<b>1,079,178</b>	<b>(384,046)</b>	<b>-26.25%</b>
<b>92 CONTINGENCY</b>								
<b>1192012 CONTINGENCY</b>								
59015 CONTINGENCY	0	0	0	0	100,000	100,000	0	0.00%
<b>TOTAL CONTINGENCY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0.00%</b>
<b>95 DEBT SERVICE</b>								
<b>1193012 LONG TERM DEBT-INTEREST</b>								
8070 2007 GO BOND INTEREST	9,500	5,700	1,900	0	0	0	0	#DIV/0!
8130 2005 GO BOND - INTEREST	5,201	0	0	0	0	0	0	#DIV/0!
8210 2009 GO BOND INTEREST	40,310	30,625	21,813	13,087	4,363	0	(4,363)	-100.00%
8190 PLO CWF DESIGN - INTEREST	10,233	9,313	8,372	7,414	6,436	5,438	(998)	-15.51%
8140 PLO CWF CONSTR. - INTEREST	126,631	119,198	111,616	103,881	95,989	87,939	(8,050)	-8.39%
8145 CWF PHASE II	11,951	11,430	10,898	10,356	9,803	9,239	(564)	-5.75%
8148 CWF PHASE III			80,405	44,483	42,460	40,395	(2,065)	-4.86%
8220 TAXABLE NOTE	5,048	3,211	0	0	0	0	0	#DIV/0!
8205 2011 REFUND BOND OF 1999/2003	129,450	119,050	103,600	88,300	73,150	55,650	(17,500)	-23.92%
2011 GO BOND INTEREST	37,000	32,000	27,050	21,075	14,625	8,775	(5,850)	-40.00%
<b>TOTAL LONG TERM DEBT-INTEREST</b>	<b>375,324</b>	<b>330,527</b>	<b>365,654</b>	<b>288,596</b>	<b>246,826</b>	<b>207,436</b>	<b>(39,390)</b>	<b>-15.96%</b>
<b>194012 LONG TERM DEBT-PRINCIPAL</b>								
8000 2005 GO BOND - PRINCIPAL	285,000	0	0	0	0	0	0	#DIV/0!
8070 2007 GO BOND PRINCIPAL	95,000	95,000	95,000	0	0	0	0	#DIV/0!
9010 TRANSFER TO CNR - NOTE PAYDOWN	175,000	230,000	0	0	0	0	0	#DIV/0!
8180 PLO CWF DESIGN - PRINCIPAL	45,636	46,558	47,497	48,456	49,435	50,432	997	2.02%
8170 PLO CWF CONSTR. - PRINCIPAL	368,229	375,661	383,243	390,979	398,871	406,922	8,051	2.02%
8145 CWF PHASE II	25,811	26,332	26,863	27,406	27,959	28,524	565	2.02%
8148 CWF PHASE III			73,895	100,265	102,290	104,354	2,064	2.02%
8193 PAYLOADER LEASE	0	0	32,628	32,628	32,628	32,628	0	0.00%
8195 TRUCK LEASE	37,937	74,181	36,244	74,482	74,483	74,483	0	0.00%
XXXX FIRE TURCK LEASE							0	#DIV/0!
8197 SCBA AIR PACKS	37,061	37,062	37,061	37,061	0	0	0	#DIV/0!
8205 2011 REFUND BOND OF 1999/2003	520,000	515,000	510,000	505,000	500,000	500,000	0	0.00%
8207 2011 GO BOND PRINCIPAL	250,000	250,000	245,000	235,000	195,000	195,000	0	0.00%
8210 2009 GO BOND PRINCIPAL	300,000	255,000	250,000	250,000	250,000	0	(250,000)	-100.00%
<b>TOTAL LONG TERM DEBT-PRINCIPAL</b>	<b>2,139,674</b>	<b>1,904,794</b>	<b>1,737,431</b>	<b>1,701,277</b>	<b>1,630,666</b>	<b>1,392,343</b>	<b>(238,323)</b>	<b>-14.62%</b>
<b>TOTAL DEBT SERVICE</b>	<b>2,514,998</b>	<b>2,235,321</b>	<b>2,103,085</b>	<b>1,989,873</b>	<b>1,877,492</b>	<b>1,599,779</b>	<b>(277,713)</b>	<b>-14.79%</b>

**TOWN OF MARLBOROUGH  
2020/2021 REVENUES  
PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

	2015-2016 ACTUAL REVENUE	2016-2017 ACTUAL REVENUE	2017-2018 ACTUAL BUDGET	2018-2019 ACTUAL	2019-2020 APPROVED BUDGET	2020-2021 PROPOSED BUDGET	DIFF.	% OF INC/DEC
<b>0001 GENERAL FUND</b>								
<b>CASH AVAILABLE FOR APPROPRIATION</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>375,000</b>	<b>517,662</b>	<b>142,662</b>	<b>38.04%</b>
40000 CURRENT TAX LEVY	18,927,419	19,709,326	20,401,228	21,221,223	21,774,797	22,231,356	456,559	2.10%
40010 BACK TAX	120,025	125,299	132,928	105,412	110,000	110,000	0	0.00%
<b>TOTAL TAX COLLECTIONS</b>	<b>19,047,444</b>	<b>19,834,625</b>	<b>20,534,156</b>	<b>21,326,635</b>	<b>21,884,797</b>	<b>22,341,356</b>	<b>456,559</b>	<b>2.09%</b>
41010 IN LIEU OF TAXES ON STATE PROP	0	0	0	14,788	14,788	14,788	0	0.00%
41030 HOMEOWNERS TAX RELIEF	20,248	19,339	0	0	0	0	0	#DIV/0!
41040 VETERANS EXEMPTION	974	1,542	1,873	2,461	2,460	2,831	371	15.08%
41050 DISABILITY EXEMPTION	664	724	702	701	700	700	0	0.00%
41060 CIVIL PREPAREDNESS	6,421	2,997	0	3,215	2,500	2,500	0	0.00%
41080 TELEPHONE TAX SHARE	12,101	12,505	10,192	8,707	9,000	9,000	0	0.00%
41090 MISCELLANEOUS STATE GRANTS	12,058	8,135	6,956	8,580	6,500	6,500	0	0.00%
41105 MASSANTUCKET PEQUOT & MOHEGAN FUND	20,104	18,541	18,541	1,807	1,807	1,807	0	0.00%
41108 MUNICIPAL REVENUE SHARING ACCT (MRSA)	0	131,065	0	0	0	0	0	#DIV/0!
41112 MUNICIPAL STABILIZATION GRANT	0	0	17,011	48,977	48,977	48,977	0	0.00%
<b>TOTAL STATE REVENUE-GENERAL</b>	<b>72,570</b>	<b>194,848</b>	<b>55,275</b>	<b>89,236</b>	<b>86,732</b>	<b>87,103</b>	<b>371</b>	<b>0.43%</b>
42000 EDUCATIONAL ASSISTANT/EQUAL	3,222,148	3,153,957	2,736,404	2,990,807	2,920,246	2,902,339	(17,907)	-0.61%
42010 ELEMENTARY SCHOOL TRANSPORTATION	15,864	0	0	0	0	0	0	#DIV/0!
<b>TOTAL STATE REVENUE-EDUCATION</b>	<b>3,238,012</b>	<b>3,153,957</b>	<b>2,736,404</b>	<b>2,990,807</b>	<b>2,920,246</b>	<b>2,902,339</b>	<b>(17,907)</b>	<b>-0.61%</b>
43000 INTEREST INCOME ON INVESTMENTS	17,581	22,264	43,942	94,845	50,000	50,000	0	0.00%
43020 PROPERTY TAX INT/LIEN FEES	96,919	98,250	88,609	98,999	88,000	88,000	0	0.00%
43030 REAL ESTATE CONVEYANCE FEES	73,057	76,862	79,808	66,727	68,000	68,000	0	0.00%
43035 CONSERVATION/FARM LAND	2,541	2,574	2,225	2,398	2,500	2,500	0	0.00%
43040 BUILDING PERMITS	92,681	86,938	148,637	84,102	85,000	85,000	0	0.00%
43050 RECORDING FEES/SPORTS LICENSES	33,592	33,644	29,690	27,461	31,000	31,000	0	0.00%
43060 PHOTO COPIER FEES	7,109	6,471	7,251	6,791	6,000	6,000	0	0.00%
43080 MISCELLANEOUS LOCAL REVENUE	50,841	25,533	57,934	38,006	25,000	25,000	0	0.00%
<b>TOTAL LOCAL REVENUE</b>	<b>374,321</b>	<b>352,536</b>	<b>458,096</b>	<b>419,329</b>	<b>355,500</b>	<b>355,500</b>	<b>0</b>	<b>0.00%</b>
TRANSFER IN FROM RECYCLING FUND	20,000	20,000	10,000	0	0	0	0	#DIV/0!
TRANSFER IN FROM WPCA OPER. & MAINT.	25,266	25,898	28,545	27,076	27,753	28,308	555	2.00%
TRANSFER IN FROM BENEFIT ASSESSMENT FUND	285,494	297,239	376,178	377,940	340,000	370,000	30,000	8.82%
<b>TOTAL MISC. INCOME</b>	<b>330,760</b>	<b>343,137</b>	<b>412,723</b>	<b>405,016</b>	<b>367,753</b>	<b>398,308</b>	<b>30,555</b>	<b>8.31%</b>
<b>TOTAL GENERAL FUND</b>	<b>23,063,107</b>	<b>23,879,103</b>	<b>24,196,654</b>	<b>25,231,023</b>	<b>25,990,028</b>	<b>26,602,268</b>	<b>612,240</b>	<b>2.36%</b>

**EXISTING MARLBOROUGH DEBT SUMMARY BY FISCAL YEAR**

FISCAL YEAR	GENERAL OBLIGATION BONDS					SEWERS			BUS PARK LAND	TAXABLE NOTE & PRINCIPAL	EQUIP - LEASE TO OWN	TOTAL ADJUSTED DEBT BY FISCAL YEAR	% OF INC DEC
	BOND #1	BOND #2	BOND #3	BOND #4	BOND #5	CWF DESIGN \$908,775	CWF PHASE I \$8,151,743	CWF PHASE II \$613,583					
2007/2008		384,516.25	29,345.00			121,390.37				60,047.00		1,787,898.88	
2008/2009		368,840.00	282,270.00			55,869.75				65,457.33		1,847,483.34	4.62%
2009/2010		358,255.00	240,706.25	38,434.59		55,869.75				115,745.22		1,873,982.07	1.43%
2010/2011		347,670.00	227,643.76	80,444.50		55,869.73	614,748.03			92,587.50		2,468,734.78	31.21%
2011/2012	462,196.39	337,085.00	219,925.02	276,954.50	26,190.28	55,869.75	494,859.72			70,547.00		2,480,800.79	13.1%
2012/2013	716,300.00	326,500.00	212,443.76	269,974.50	302,000.00	55,869.77	494,859.70			69,947.29		2,487,896.02	-0.12%
2013/2014	920,400.00	311,006.25	111,921.88	361,249.50	297,000.00	55,869.74	494,859.71	9,781.34		67,562.50		2,955,743.40	6.75%
2014/2015	670,200.00	300,603.75	108,240.63	350,779.51	292,000.00	55,869.74	494,859.68	37,761.84		146,794.00		2,504,128.99	-5.77%
2015/2016	649,450.00	290,201.25	104,500.00	340,309.51	287,000.00	55,869.76	494,859.68	37,761.84		180,082.50		2,515,012.84	0.43%
2016/2017	634,050.00	282,000.00	100,700.00	285,624.75	282,000.00	55,869.74	494,859.72	37,761.84	154,300.58	233,220.00		2,235,328.64	-11.12%
2017/2018	613,600.00	96,900.00		271,812.51	272,050.00	55,869.75	494,859.72	37,761.84		105,933.28		2,103,087.69	-5.92%
2018/2019	593,300.00			263,087.52	256,075.00	55,869.81	494,859.68	37,761.80	144,748.68	144,171.25		1,989,873.74	-6.31%
2019/2020	573,150.00			254,382.51	209,625.00	55,869.77	494,859.72	37,761.84	144,748.68	107,109.86		1,877,487.38	-5.65%
2020/2021	555,850.00			209,719.00	187,925.00	55,869.76	494,859.71	37,761.80	144,748.68	107,109.86		1,699,774.95	-14.78%
2021/2022	534,400.00					55,869.73	494,859.70	37,761.81	144,748.68	38,238.00		1,593,802.92	-6.00%
2022/2023	508,600.00					55,869.76	494,859.72	37,761.83	144,748.68	38,238.00		1,281,077.99	-14.81%
2023/2024						55,869.73	494,859.72	37,761.79	144,748.68			733,239.92	-42.76%
2024/2025						55,869.77	494,859.71	37,761.83	144,748.68			733,239.89	0.00%
2025/2026						32,590.71	494,859.68	37,761.81	144,748.68			708,880.89	-3.17%
2026/2027							494,859.71	37,761.82	144,748.68			877,370.21	-4.69%
2027/2028							494,859.71	37,761.81	144,748.68			677,370.20	0.00%
2028/2029							494,859.69	37,761.83	144,748.68			677,370.20	0.00%
2029/2030							494,859.72	37,761.83	144,748.68			677,370.23	0.00%
2030/2031							123,714.93	37,761.80	144,748.68			308,225.41	-54.75%
2031/2032								37,761.82	144,748.68			182,610.50	-40.40%
2032/2033								37,761.83	144,748.68			182,610.51	0.00%
2033/2034								37,761.83	144,748.68			182,610.51	0.00%
2034/2035								18,880.91	144,748.68			163,629.59	-10.33%
2035/2036									144,748.68			144,748.68	-11.64%
2036/2037									120,623.90			120,623.90	-16.67%
REMAINING BALANCE	1,044,000.00	0.00	0.00	0.00	197,925.00	256,069.70	4,577,452.29	509,784.55	2,291,854.10	0.00	76,476.00	8,953,581.64	

**REVENUE - BENEFIT ASSESSMENT COLLECTIONS:**

2010/2011 FISCAL YR	168,191.00
2011/2012 FISCAL YR	275,849.15
2012/2013 FISCAL YR	254,636.01
2013/2014 FISCAL YR	189,704.50
2014/2015 FISCAL YR	292,346.19

2015/2016 FISCAL YR	285,494.34
2016/2017 FISCAL YR	297,248.96
2017/2018 FISCAL YR	376,177.98
2018/2019 FISCAL YR	377,939.80

<i>Equipment Lease To Own</i>																			
<b>Vehicle/Equipment</b>	<b>14/15</b>	<b>15/16</b>	<b>16/17</b>	<b>17/18</b>	<b>18/19</b>	<b>19/20</b>	<b>20/21</b>	<b>21/22</b>	<b>22/23</b>	<b>23/24</b>	<b>24/25</b>								
2019 Freightliner Loader				32,627.55	38,237.97	38,237.97	38,237.97	38,237.97	38,237.97	38,237.97	38,237.97								
2016 Freightliner Air Packs	37,061.39	37,061.39	36,244.34	36,244.34	36,244.34	36,244.34	36,244.34	36,244.34	36,244.34	36,244.34	36,244.34								
2014 Freightliner	37,936.91	37,936.91	37,936.91	37,061.39	37,061.39														
	74,998.30	74,998.30	111,242.64	105,933.28	144,171.25	107,109.86	107,109.86	38,237.97	38,237.97	38,237.97	0.00								

**CAPITAL NON-RECURRING  
BOARD OF SELECTMAN 5 YEAR PLAN**

**PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

Department	Description	EST. PROJ TOTAL COST	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	comments
			75,000	75,000	75,000	75,000	75,000	
Selectmen	Future Capital Expenditure Reserve		75,000	75,000	75,000	75,000	75,000	annual allocation
Town Hall	HVAC Upgrades	\$100,000		20,000	80,000			Design & Construction
Assessor	Revaluation		7,500	15,000	15,000	15,000	15,000	Reval (Update or Full) every 5 years
Land Use/Bldg	South Main Street Guidrails	\$157,050	157,050					#163 South Main St. to Garden Lane
	South Main Street LOTCIP Phase II	\$121,500	56,500					#103 to #163 South Main St.
	South Main Street LOTCIP Phase III	\$66,800	33,400					#163 to Garden Lane
	2020 STEAP Grant - Town Contribution	\$50,000		50,000				STEAP program
Sewer project, Phase IV	Blackledge River Greenway Trail Ph II	\$168,535	57,700					Extend to N. Parker Rd, LOTCIP Grant 600K
	North Parker Rd - Design & Engineering	\$101,300	40,750					Replace Culvert - Design & Engineering
	North Parker Rd - Constr/Constr Inspect	\$404,200	200,000	79,200				Replace Culvert - Construction/Inspec
								East of Route 2-to 120 Hebron Rd. Includes Pump House
Business Park								
School Trail			25,000	25,000				Eng. To construct 3rd & 4th legs
Library	2nd Floor ADA Compliant	\$12,500						Update 2011 plans for ADA Compliance
	Finish Attic Space	N/A						Add meeting space for all groups in town
Senior Center	Replace Upper Parking Lot	\$48,000		48,000				Reconstr. Parking lot
	Senior Van	\$50,000		50,000				Replace 2012 van
Food Bank	Paint or Side - Exterior, replace trim	\$28,000		28,000				Paint \$10,800/Siding \$28,000
Parks & Rec	Park Rd baseball field	N/A						Multi Purpose Field
	MES multi-purpose field-design	N/A						
	MES multi-purpose field-const	N/A						
	Boat Launch	\$34,600	34,600					Design & Engineering boat launch & add ADA dock station
Public Safety	Lighting Memorial Field	N/A						
	Lighting Blackledge Field	N/A						
	Sand Pro (purchase used one)	\$10,000		10,000				Replace 2002 with another used machine
	Bath house	N/A						Future project
Replace cruiser		30,000	30,000	30,000	20,000	20,000	20,000	Reserve for vehicle replacement

**BOARD OF SELECTMAN 5 YEAR PLAN**

**PRELIMINARY WORKING BUDGET ITEMS NOT FINAL**

Department	Description	EST. PROJ TOTAL COST	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	comments
Fire Dept	Reserve	N/A	50,000	50,000	50,000	50,000	50,000	annual allocation
	Rescue Truck	N/A	110,000	110,000	110,000	110,000	110,000	Rescue Truck - lease to own over 5 years
	Fire Engine 517 Repl. (lease)	N/A				650,000		Replace 1990 Mack fire engine/lease
	Command Vehicle	\$49,000	49,000					Response vehicle equipped for emergency scenes
	Fire House #2 - repl/repair Bay Heating	\$5,000	5,000					
	Fire House #2 - Replace Front Bay Driveway	\$30,000	30,000					
Public Works	Vehicle/Equipment Reserve	N/A	75,000	75,000	75,000	75,000	75,000	annual allocation
	Dump Truck Replacement (est. 15 yr life)	N/A	190,000				210,000	Replace with Freightliner 114SD
	Mason Dump Truck Replacement (12 yr life)	N/A				41,000	41,000	Replace 2012 Mason Dump Truck
	A/C in Bay area	\$10,000		10,000				Install in mechanics bay
	Pave Town Garage front Parking Lot	\$63,000	33,000	30,000				14,410 sq ft - front to corner of building
	Improvements to Metal Building	\$84,600	27,500	27,500				convert to mechanical bay w/lifts
	Road improvements	N/A	285,530	450,000	450,000	450,000	450,000	Recommendation from Pavement Survey
Transfer Station	Backhoe	\$90,000	90,000					Replace 1997 John Deere 310 SE
	<b>TOTALS</b>		<b>1,332,530</b>	<b>1,313,100</b>	<b>1,008,000</b>	<b>1,486,000</b>	<b>1,046,000</b>	